

#### **Division of Medical Services**

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#### **MEMORANDUM**

TO: **Interested Persons and Providers** 

FROM: Elizabeth Pitman, Director, Division of Medical Services

DATE: June 11, 2021

SUBJ: Notice of Application for Proposed ARHOME 1115 Demonstration Project`

As a part of the federal regulations requirements at 42 CFR § 431.408, attached for your review and comment is the proposed application for the ARHOME 1115 demonstration waiver.

Public comments must be submitted in writing at the above address or at the following email address: ORP@dhs.arkansas.gov Please note that public comments submitted in response to this notice are considered public documents. A public comment, including the commenter's name and any personal information contained within the public comment, will be made publicly available and may be seen by various people.

If you have any comments, please submit those comments in writing, no later than July 12, 2021.

# NOTICE OF APPLICATION for PROPOSED ARHOME SECTION 1115 DEMONSTRATION PROJECT

Pursuant to 42 C.F.R. § 431.408, the Director of the Division of Medical Services (DMS) of the Department of Human Services (DHS) issues the following Notice of Application for a proposed Section 1115 Demonstration Project waiver for the ARHOME program.

During the most recent session of the Arkansas General Assembly, Governor Asa Hutchinson and legislators collaborated to make further improvements to the Medicaid program for non-elderly and adults without disabilities with income below 138% of the federal poverty, currently called Arkansas Works. Under the authority of Act 530, Arkansas proposes to continue to cover the new adult eligibility group for another five years through the Arkansas Health and Opportunity for Me Act of 2021 ("ARHOME") program and extend and amend the Demonstration through December 31, 2026. DMS now seeks comments on the proposed waiver authorities before submission to the Centers for Medicare & Medicaid Services (CMS) for consideration and approval.

The proposed Demonstration continues to ensure budget neutrality by establishing expenditure trend rates using the per capita cap methodology to project "without waiver" and "with waiver" expenditures. The State will accept risk based on per capita expenditures but not on enrollment.

The new features of ARHOME will enable Arkansas to:

- reduce the maternal and infant mortality rates in the state;
- promote the health, welfare, and stability of mothers and their infants after birth to reduce long-term costs;
- reduce the additional risk for disease and premature death associated with living in a rural county;
- strengthen financial stability of critical access hospitals and other small, rural hospitals, and enhance access to medical services in rural counties;
- fill gaps in continuum of care for individuals with serious mental illness and substance use disorders;
- increase the identification of Medicaid beneficiaries most at risk for poor health outcomes associated with poverty and increase their engagement in educational and employment opportunities;
- increase active participation of beneficiaries in improving their health;
- provide intensive care coordination for beneficiaries most at risk of long-term poor health to reduce inappropriate and preventable utilization of emergency departments and inpatient hospital settings;
- increase the use of preventative care and health screenings; and
- reduce the rate of growth in state and federal obligations for providing healthcare coverage to low-income adults.

DMS has made several changes from the previous waiver authority. The new waiver includes three types of community bridge organizations called Life360 HOMEs targeted to improving maternal and child health; supporting population health in rural areas by addressing social determinants of health; expanding provider capacity to give individuals with serious mental illness or substance use disorders more timely access to treatment; and creating opportunities for success for young adults who are veterans or former foster youths, were under the supervision of the Division of Youth Services, or were formerly incarcerated as adults.

Additional changes include:

- the use of incentives offered by qualified health plans to their members to increase use of preventative health screenings and services;
- the use of incentives offered by qualified health plans to their members to increase the use of employment, education, and training opportunities among enrollees;
- increased qualified health plan accountability for meeting annual Medicaid Core Set of Adult Health Care Quality Measures enforced by potential financial sanctions;
- quarterly program monitoring by a joint executive-legislative oversight panel;
- application of cost sharing up to the federally allowable amounts per service and the quarterly cost sharing cap of 5% of household income for enrollees; and
- enrollment in the PASSE program for individuals with serious mental illness or substance use disorder providing them with access to intensive care coordination and specialized services.

Other requested waiver authorities include continuing to provide premium assistance to purchase coverage offered by qualified health plans that participate in the individual insurance Marketplace in Arkansas and waiver authorities involving freedom of choice; payment to providers; premiums and cost sharing; retroactive eligibility; and prior authorizations.

In State Fiscal Year 2021, the total cost of the Arkansas Works program is expected to be \$2.251 billion. The state share will be 10% of the total cost. The financial estimate for SFY 2022 is highly sensitive to changes in enrollment due to national and state economic conditions and the end of the Public Health Emergency (PHE). DHS is in the process of finalizing its estimates for the ARHOME program for SFY 2022 which is likely to be at or above the SFY 2021 level. The state share will be 10% of the total cost.

In conjunction with the submission of the 1115 waiver, DHS has created a mandated transition, phase-out, and termination plan according to federal rules and the Arkansas Works Demonstration's Special Terms and Conditions. Transition and phase-out will begin with the public comment period outlined in this notice. Termination and closure will only be implemented if CMS fails to approve the ARHOME Demonstration. The transition plan ensures there is no lapse in eligibility or coverage.

Effective for dates of service are on or after January 1, 2022.

The Arkansas Health and Opportunity for Me (ARHOME) Application for Proposed Section 1115 Demonstration Project and the Arkansas Works phase-out plan are available for review at the Department of Human Services (DHS) Office of Rules Promulgation, 2nd floor Donaghey Plaza South Building, 7th and Main Streets, P. O. Box 1437, Slot S295, Little Rock, Arkansas 72203-1437. You may also access and download the Application and this notice on the DHS website at <a href="https://humanservices.arkansas.gov/do-business-with-dhs/proposed-rules/">https://humanservices.arkansas.gov/do-business-with-dhs/proposed-rules/</a>.

Public comments may be submitted in writing at the above mailing address or at the following email address: ORP@dhs.arkansas.gov. All public comments must be received by DHS no later than July 12, 2021. Please note that public comments submitted in response to this notice are considered public documents. A public comment, including the commenter's name and any personal information contained within the public comment, will be made publicly available.

Two public hearings will be held for public comment:

1) The AR Behavioral Health Planning and Advisory Council will meet, by remote access only through a Zoom webinar open to the public, on June 21, 2021, from 12:00 to 1:00 p.m. A public hearing will be a part of the agenda. Public comments may be submitted at the hearing. Individuals can access this public hearing at <a href="https://us02web.zoom.us/j/89852067259">https://us02web.zoom.us/j/89852067259</a>. The webinar ID is 898 5206 7259. If you would like the electronic link, "one-tap" mobile

- information, listening only dial-in phone numbers, or international phone numbers, please contact ORP at ORP@dhs.arkansas.gov.
- 2) A second public hearing by remote access through a Zoom webinar will be held on June 22, 2021, at 4:00 p.m. Public comments may be submitted at the hearing. Individuals can access this public hearing at <a href="https://us02web.zoom.us/j/89251100312">https://us02web.zoom.us/j/89251100312</a>. The webinar ID is 892 5110 0312. If you would like the electronic link, "one-tap" mobile information, listening only dial-in phone numbers, or international phone numbers, please contact ORP at ORP@dhs.arkansas.gov.

If you need this material in a different format, such as large print, contact the Office of Rules Promulgation at 501-320-6266.

The Arkansas Department of Human Services is in compliance with Titles VI and VII of the Civil Rights Act and is operated and managed and delivers services without regard to religion, disability, political affiliation, veteran status, age, race, color or national origin.

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Elizabeth Pitman, Director Division of Medical Services

#### Arkansas Works Demonstration Transition and Phase-Out Plan

The authority of the Arkansas Works Act of 2016, which provides coverage to the New Adult Group described at Section 1902(a)(10)(A)(i)(VIII) of the Social Security Act and which provides authority for the Arkansas Works Section 1115 Demonstration Project, expires on December 31, 2021. As required in the Arkansas Works Demonstration's Special Terms and Conditions (STCs), the state has developed a plan for transition of the current Demonstration as follows.

In the most recent session of the Arkansas General Assembly, Governor Asa Hutchinson and the state legislators collaborated to make further improvements to the current program through the Arkansas Health and Opportunity for Me Act of 2021 ("ARHOME"). Under the authority of Act 530, Arkansas proposes to continue coverage for the New Adult Group and to extend and amend the Demonstration through December 31, 2026. The ARHOME program and Demonstration do not reduce eligibility or benefits.

The Arkansas Department of Human Services (DHS) has responsibility for administering the Medicaid program including the Demonstration. DHS will submit the ARHOME waiver application for public comment in June 2021. At the same time, DHS will submit this draft transition and phase-out plan for a 30-day public comment period. There are no recognized tribes in Arkansas to meet the tribal consultation requirements. The state will provide a summary of each public comment received, the state's response, and a description of how the state incorporated feedback.

DHS has developed the following plan for transition, phase-out, and termination according to federal rules and the STCs. Although required to submit this draft plan to the Centers for Medicare and Medicaid Services (CMS) for review and approval, the state does not expect to terminate or close the Demonstration prior to the date of expiration.

DHS has begun an extensive outreach and education strategy to educate the public on the changes due to Act 530 and to rebrand the Demonstration as ARHOME. The transition and phase-out plan will coincide with the public comment period for the ARHOME Demonstration so the public understands that, while the current Demonstration expires December 31, 2021, the ARHOME Demonstration will begin on January 1, 2022, and there will be no lapse in eligibility or coverage. However, termination and closure would be implemented only if the ARHOME Demonstration is not approved by CMS. Implementation of phase-out activities would not occur earlier than 14 days after CMS approval of the Transition and Phase-out Plan.

The State should describe its process that aligns with each of the listed minimum requirements:

Phase-Out Plan Requirement	State Process	
Description of how the State will comply with all notice requirements found in 42 CFR 431.206, 431.210 and 431.213.	The State will comply will all applicable CFR requirements regarding notice and appeal rights in the case that this Demonstration is being terminated or closed prior to the date of expiration.	
Description of how the State will notify affected beneficiaries, including leveraging community outreach activities or community resources that are available. Including providing notice that enrollment of new individuals into the demonstration will be suspended during the last six months of the demonstration.	In the case that this Demonstration is being terminated or closed prior to the date of expiration, the State will send notices via mail to all affected beneficiaries. The State will also leverage a variety of existing community resources, including Department of Human Services Division of County Operations local offices. In the case of this Demonstration being terminated or closed prior to the date of expiration, a transition team with officials from the Department of Human Services (and any other necessary State agencies) will be created to ensure an orderly close-out.	
Description of the proposed content of beneficiary notices or sample notices that will be sent to affected beneficiaries.	Notices sent to affected beneficiaries in the case of this Demonstration being terminated or closed prior to the date of expiration would include all CFR required information. (42 CFR 431.206, 431.210, 431.213)	
Description of how the State will assure all appeal and hearing rights are afforded to demonstration participants as outlined in 42 CFR 431.220 and 431.221; including maintaining benefits as required by 42 CFR 431.230 if a demonstration participant requests a hearing before the date of action.	In accordance with existing CFR and Arkansas State Law, the State will assure all appeal and hearing rights are afforded to demonstration participants (as outlined in 42 CFR 431.220 and 431.221, including maintaining benefits as required by 42 CFR 431.230) if a demonstration participant requests a hearing before the date of action.	
Description of the State's process for conducting renewals for all affected beneficiaries in order to determine if they qualify for Medicaid eligibility under a different eligibility category (42 CFR 435.916).	In the case that this Demonstration is being terminated or closed prior to the date of expiration, the State will determine the most appropriate way to conduct Medicaid eligibility renewals to determine if affected beneficiaries qualify for Medicaid eligibility under a different eligibility category. This information and a timeline would be provided to affected beneficiaries as well as CMS if this situation occurred.	
If suspension or early termination is being initiated by the State, description of how the State will notify CMS in writing of the effective date and reason(s) for any suspension or early termination initiated by the State at least 120	If the State initiates suspension or early termination of the Demonstration, the State would formally submit a notification to the acting CMS Administrator at least 120 days	

Phase-Out Plan Requirement	State Process
days before the effective date of the	before the effective date of the
demonstration's suspension or termination.	demonstration's suspension or termination.
Description of how the State will track and	
ensure that demonstration expenditures claimed	All demonstration expenditure costs claimed
for FFP are limited to normal closeout costs	for FFP would be limited to normal closeout
associated with suspension or terminating the	costs associated with suspension or
demonstration such as administrative costs of	termination of the Demonstration.
disenrolling participants.	
If the State is requesting exemption from public	
notice procedures pursuant to 42 CFR	
431.416(g), description of the qualifying	N/A
circumstances for which the State is requesting	IVA
CMS to expedite or waive federal and/or state	
public notice requirements.	

DHS will submit a draft final report on Arkansas Works within 120 days of the Demonstration expiration (December 31, 2021) to CMS for comments. The final report is due 120 days after receipt of CMS's comments. The state shall provide two Summative Evaluation Reports for the Arkansas Works Demonstration:

- The first is due within 210 days of the end of the Demonstration period, i.e., July 28, 2022. This report shall include documentation of outstanding assessments due to data lags to complete the summative evaluation.
- The second is due within 500 days of the end of the Demonstration period, i.e., May 15, 2023. The State will respond to CMS's comments and submit the final Summative Evaluation Report within 30 days after receipt of CMS's comments.



# Arkansas Health and Opportunity for Me (ARHOME)

A Proposed Medicaid Section 1115 Demonstration Project

**Section 1115 Demonstration Application** 







# Arkansas Health and Opportunity for Me (ARHOME) Application for Proposed Section 1115 Demonstration Project

# Introduction

In 2013, Arkansas created a new program to provide health coverage to the new adult eligibility group added by the Affordable Care Act (ACA) for coverage under Title XIX of the Social Security Act ("Medicaid"). The original program, authorized by the Health Care Independence Act of 2013 (HCIP), also known as the "Private Option," included a sunset clause of December 31, 2016. As part of the program, Arkansas was the first state in the nation to obtain approval from the Centers for Medicare and Medicaid Services (CMS) to use Medicaid funding to purchase private insurance coverage for a portion of its new adult population through a Section 1115 Demonstration Project ("Demonstration").

The HCIP was subsequently replaced by the current program and Demonstration, "Arkansas Works," under the authority of the Arkansas Works Act of 2016, which expires December 31, 2021. Under the Demonstration, Arkansas Medicaid uses premium assistance to purchase coverage through individual qualified health plans (QHPs) offered through the Health Insurance Marketplace (Marketplace) for the majority of enrollees in this new adult eligibility group. As of March 2021, a total of 318,095 adults were enrolled in the Arkansas Works program, of which 271,320 (85%) were enrolled in a QHP for their health care coverage.

During the most recent session of the Arkansas General Assembly, Governor Asa Hutchinson and the legislators collaborated to make further improvements to the program through the "Arkansas Health and Opportunity for Me" Act of 2021 ("ARHOME"). Under the authority of Act 530, Arkansas proposes to continue to cover the new adult eligibility group for another five years and extend and amend the Demonstration through December 31, 2026.

The proposed Demonstration continues to ensure budget neutrality by establishing expenditure trend rates using the per capita cap methodology to project "without waiver" and "with waiver" expenditures. The State will accept risk based on per capita expenditures but not on enrollment.

This application is based on the guidance and various templates that the Centers for Medicare & Medicaid Services (CMS) has provided for a Demonstration Project under section 1115 of the Social Security Act (the Act). The guidance and templates that were designed by CMS are intended to help states ensure the application contains the required elements for section 1115 demonstrations, as provided for under 42 CFR part 431 subpart G, and in particular the application procedures at 42 CFR 431.412(a), as well as to promote an efficient review process.

<sup>&</sup>lt;sup>1</sup> All references to statutory sections made in this document are references to the Social Security Act, unless otherwise stated. Similarly, all references to regulations made in this document are references to regulations in title 42 of the Code of Federal Regulations (CFR), unless otherwise stated.

# **Structure and Content of Application**

The framework for this application guidance and template is designed to facilitate the State's application development by identifying the type of information, through a series of questions and checklists, and provide additional information as attachments to the application template. The application enables the State to be consistent with regulations at 42 CFR 431.420 and 431.428.

Section #	Content
I	Program and Demonstration Overview
II	Eligible Populations and Processes for Demonstration Eligibility and
	Enrollment
III	Benefit Package
IV	Premiums and Cost Sharing
V	Delivery System and Payment Models
VI	Financing and Cost Projections
VII	Section 1115 Authorities
VIII	Fair Hearing Rights
IX	Performance Baseline Data
X	Evaluation
XI	Adequacy of Infrastructure
XII	Programmatic Changes
XIII	Documentation of State Public Notice and Transparency Efforts
XIV	State Contact Information

# Section I – Program and Demonstration Overview

The current Arkansas Works program provides coverage to 318,095 individuals between the ages of 19 and 64 who are not enrolled in Medicare and with income below 138% of the federal poverty level (FPL) who are either (1) childless adults or (2) parents between with incomes between 17% and 138% FPL. The new ARHOME program provides eligibility to these same groups of individuals.

Under the United States system of health insurance, individuals and families with health insurance receive coverage from different sources—their employers, Medicaid, Medicare, the individual insurance market, and the military. Approximately 30 million individuals are uninsured. On December 19, 2009, the Congressional Budget Office (CBO) provided then Senate Majority Leader Harry Reid with its estimated impact of the Affordable Care Act (ACA) as amended. As CBO projected health insurance coverage out to 2019, it overestimated the number of people who would be covered through the individual market and under-estimated the number of people who would be covered through Medicaid.<sup>23</sup> Millions of individuals expected to help enlarge and stabilize the individual insurance Marketplace are enrolled in Medicaid instead.

<sup>&</sup>lt;sup>2</sup> See https://www.cbo.gov/sites/default/files/12-19-reid letter managers correction noted.pdf Table 3.

<sup>&</sup>lt;sup>3</sup> Under the legislation, Medicaid expansion was compulsory, enforced by the loss of federal funding for a state's entire Medicaid program which makes CBO's under-estimate of Medicaid coverage even more significant.

In 2019, the percentage of uninsured in the U.S. was 11.1% compared to 11.5% in Arkansas. The source of coverage though, is quite different in comparing Arkansas to the U.S. totals (all ages). Nationally, employers provided 56.3% of all health insurance coverage in the U.S., but in Arkansas, employers provide only 47.8% of health insurance coverage. Medicaid accounted for 19.5% of health coverage nationally in 2019, but Medicaid accounted for 26.1% of health coverage in Arkansas. Medicare provides 4.9% of coverage in Arkansas compared to 2.9% nationally. The individual market covers 7.0% of the population nationally, but 6.4% in Arkansas.

The source of insurance coverage has a significant impact on the cost of coverage, stability in insurance markets, and in the case of Medicaid, on the State budget. The source of coverage also has a significant impact on providers as well as state and local economies. In general, private insurance pays higher rates than Medicare and Medicaid. Premiums typically do not cover the entire cost of medical services. Part of the compensation to providers is paid by individuals through deductibles, co-insurance, or copayments. Such is not the case in Medicaid as beneficiaries pay little or nothing for the cost of their care. In Arkansas, Medicare and Medicaid account for the combined coverage of 31% of the state's population compared to 22.4% nationally. Only Louisiana (33.5%), New Mexico (37.2%), and West Virginia (32.7%) have higher rates of their populations covered through combined Medicare and Medicaid than Arkansas.

Prior to the adoption of the new eligibility group, Arkansas had one of the lowest Medicaid eligibility thresholds for non-disabled, non-elderly adults in the nation. In 2013, a parent/caretaker relative with a dependent child and income above 17% FPL was not eligible for Medicaid.<sup>5</sup> A non-disabled adult less than 65 years of age without a dependent child had no pathway to Medicaid eligibility. Arkansas's 2013 decision to extend Medicaid coverage to the newly eligible adult group led to a 12.3 percentage point drop in the state's uninsured rate—from 22.5% in 2013 to 10.2% in 2016—the second largest decline in the nation.<sup>6</sup> However, Arkansas also experienced one of the largest increases in Medicaid enrollment.

In addition to adopting the new adult group in Medicaid, Arkansas also has increased the State minimum wage. In 2014, the Arkansas minimum wage was \$6.25 per hour. A single person working full-time, all-year around (2,080 hours) at the Arkansas minimum wage would make \$13,000 per year, which was 111% of the Federal Poverty Level of \$11,670 at that time, and would thus qualify for the Demonstration. However, in 2014 Arkansas voters raised the minimum wage to \$8.50 beginning in 2017. In 2018, Arkansas voters again enacted a series of minimum wage increases: to \$9.25 in 2019, \$10 per hour effective January 2020, and \$11 per hour effective January 2021. A single person working full-time, all-year at minimum wage now will make \$22,880 per year or 178% of FPL and would not qualify for Medicaid.

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<sup>4.</sup> https://aspe.hhs.gov/system/files/pdf/265041/trends-in-the-us-uninsured.pdf Table 2. p. 10,11.

<sup>&</sup>lt;sup>5</sup> Under the 2021 Poverty Guidelines, 17% FPL for a household of 2 is \$247 per month or \$2,961 annually.

<sup>&</sup>lt;sup>6</sup> https://news.gallup.com/poll/203501/kentucky-arkansas-post-largest-drops-uninsured-rates.aspx

The increase in the Arkansas's minimum wage means the program population is more likely to increase their income above the Medicaid eligibility threshold and move into other sources of coverage—between Medicaid and the individual insurance market, or Medicaid and employer-sponsored insurance. As individuals increase their earnings, the distribution of types of coverage will more likely resemble those assumed by the CBO in its assessment of the impact on coverage and health care spending as a result of the ACA. This makes the use of premium assistance even more significant as it provides individuals with the experience of health insurance as they are on their way to move out of poverty.

ARHOME will continue to purchase coverage from OHPs for the majority of beneficiaries. Thus, an individual will be able to purchase through the individual Marketplace the same OHP with the same benefits and same provider network that they had while on Medicaid. This continuity of coverage is of national significance. As part of the next five-year Demonstration, the Arkansas Department of Human Services (DHS), the QHPs, and local community partners will educate beneficiaries on the important differences between health insurance and Medicaid medical assistance, as well as the short and long-term value added through QHP enrollment.

Despite the gains in health insurance coverage, Arkansas continues to struggle to improve its rankings for measuring health outcomes. According to the most recently released *America's* Health Ranking Annual Report, Arkansas ranks 48<sup>th</sup> overall among the states. While improvements in several conditions have been made. Arkansas has not kept pace with other states. It was ranked 48<sup>th</sup> in the nation in 2000, 2010, and again in 2019.<sup>7</sup>

Within Arkansas Works, there are consistent patterns of enrollment by age, geography, and income levels. For example, based on a snapshot of the enrollees in October 2020, the 19 to 24 year-old group is the largest age cohort (19.5%), and the 61 to 64 year-old group the smallest (5.3%). Females account for 57% of enrollees. About 50,000 enrollees (17.3%) are in households above 100% of FPL while more than half (50.6%) reported income below 20% of FPL. Approximately 40% have a dependent child in the household.<sup>8</sup>

The proposed Demonstration includes important strategies for addressing Social Determinants of Health (SDOH) in targeted populations, CMS, the Office of Disease Prevention and Health Promotion at the U.S. Department of Health and Human Services (HHS), states, and health plans have increasingly recognized the importance of identifying SDOH and assisting individuals overcome barriers to positive health outcomes. The correlation between poverty, poor health, and shortened life expectancy has been established so completely for decades as to be beyond question. As stated by HHS in its *Healthy People* 2020 report:9

The prevalence of poverty in the United States is an important public health issue. In 2015, approximately 43 million Americans lived in poverty. Although the U.S. Census Bureau uses a set of dollar value thresholds by family size and composition to determine

<sup>&</sup>lt;sup>7</sup> https://assets.americashealthrankings.org/app/uploads/ahr 2019annualreport.pdf p.50.

<sup>&</sup>lt;sup>8</sup> Figures are based on October 2020 snapshot of 288,858 enrollees at that time.

https://www.healthypeople.gov/2020/topics-objectives/topic/social-determinants-health/interventionsresources/poverty

who is in poverty, poverty may be defined in a number of different ways, particularly by socioeconomic status (SES) (emphasis added).

Socioeconomic status can be determined by a family's income level, education level, and occupational status. In spite of the differences in definition between poverty and socioeconomic status, researchers agree that there is a clear and established relationship between poverty, socioeconomic status, and health outcomes—including increased risk for disease and premature death (emphasis added).

#### Addressing SDOH Through Community Bridge Organizations (CBOs)

Since 2017, the Center for Medicare and Medicaid Innovation (CMMI) has funded an initiative to "provide support to community bridge organizations to test promising service delivery approaches aimed at linking beneficiaries with community services that may address their health-related social needs (i.e., housing instability, food insecurity, utility needs, interpersonal violence, and transportation needs)." <sup>10</sup>

ARHOME proposes to adapt the CBO concept to target certain populations who may particularly benefit from intensive levels of intervention and care coordination to address their SDOH. These target populations are:

- Beneficiaries who live in rural counties, especially those with Serious Mental Illness (SMI) or Substance Use Disorder (SUD),
- Women with high risk pregnancies, and
- Young adults most at risk of long-term poverty and the associated risk of disease and premature death

In the proposed ARHOME version of a CBO, called a Life360 HOME, a hospital will employ its own staff or organize local partners that will assist a person achieve his/her health and socioeconomic goals. The hospital will receive direct funding from DHS through a cooperative agreement. The Life360 HOME will coordinate with the individual's medical providers but the cost of medical services are not covered by the Life360 HOME. Medical services continue to be paid by the individual's Qualified Health Plan (QHP), or direct Fee-For-Service reimbursement to providers.

These Life360 HOMEs will be based in hospitals around the state. The reasons for using hospitals as the "anchor" organization for this model include:

- Strong financial accountability
- Trusted community resource
- Respected employer
- Existing infrastructure
- Qualified management

The Demonstration adds a definition of "care coordination" as a new benefit that will be provided through these Life 360 HOMEs which is described in greater detail in Section III, "Benefit Package."

<sup>&</sup>lt;sup>10</sup> https://innovation.cms.gov/innovation-models/ahcm

# Improve Health Outcomes for Beneficiaries Who Live in Rural Arkansas, Especially for Those with Serious Mental Illness (SMI) or Substance Use Disorder (SUD)

The health disparities between urban and rural areas demand national attention. Researchers describe the additional deaths experienced in rural counties, compared to urban counties, as the "rural mortality penalty." According to "Growth and Persistence of Place-Based Mortality in the United States: The Rural Mortality Penalty, (Cosby et al.) published in January 2019, there were nearly 77 more deaths in rural areas per 100,000 people than in urban areas in 2004. The "penalty" had increased to nearly 135 deaths in 2016. The authors found that from the mid-1980s through 2016, "[t]he rural-urban mortality disparity was persistent, growing, and large when compared to other place-based disparities. The penalty had evolved into a high-poverty, rural penalty that rivaled the effects of education and exceeded the effects of race by 2016." Moreover, "[t]he 2016 rate for rural low-income America was approximately 2 decades behind the levels observed in urban America."<sup>12</sup>

The authors conclude that "[i]nterventions or policies to improve mortality rates may be ineffective if they focus only on health care access and do not closely consider the social and economic conditions of rural places. The acceleration of the rural mortality penalty is associated with complex and interconnected social, behavioral, and structural factors, and identifying which factors are mutable is challenging" (emphasis added). 13

Less than 20% of all Americans live in a rural area. Arkansas is one of just 11 states in which more than 40% of its total population live in a rural area. Of these 11 states, only Alabama, Arkansas, and Kentucky have a population greater than 3 million people. Thus, Arkansas is uniquely positioned to undertake a rural health initiative that could serve as a model for other federal and state initiatives.

In Arkansas, nearly half of the current enrollees in the Demonstration live in rural areas of the state. In the Rural Profile of Arkansas 2021, the University of Arkansas Division of Agriculture provided a data-driven picture of the state's rural population continuing to lag behind in several socioeconomic measures including declining population, declining employment, lower earnings per job, lower median household income, poor infrastructure, underachievement in schools, and lower health factor scores compared to urban counties. 14

The National Advisory Committee on Rural Health and Human Services (NACRHHS) has provided recommendations to HHS as to how to address the SDOH in rural areas. In a January 2017 Policy Brief, the Committee stated: "[o]ver the years, the Committee has examined individual social determinants of health ... and found that rural communities often fare worse than their urban and suburban counterparts. While the social determinants of health serves as a general policy construct, the Committee believes that there are distinct rural considerations that policymakers must keep in mind when deciding how to develop and align health and human service systems such that they are able to improve population health

<sup>&</sup>lt;sup>11</sup> https://www.ncbi.nlm.nih.gov/pmc/articles/PMC6301407/pdf/AJPH.2018.304787.pdf p. 155.

<sup>&</sup>lt;sup>12</sup> Ibid. p. 160.

<sup>&</sup>lt;sup>13</sup> Ibid. p. 161.

<sup>14</sup> https://www.uaex.edu/publications/pdf/MP564.pdf

in rural communities. This will become increasingly important in the coming years as the social determinants of health framework becomes embedded into HHS efforts."<sup>15</sup>

NACRHHS observed, "[t]hough similar to how the relationship between health and zip code runs deeper than the issue of geographic isolation in rural areas, the close relationship between health and poverty is more complex."

"As with wealth, income, and poverty, educational attainment and employment also holds implications for the health status of individuals in rural communities. ... Americans with fewer years of education have poorer health and live shorter lives, and that has never been more true." <sup>16</sup>

The Demonstration will address population health in rural areas and support rural hospitals. In the Rural Life360 model, hospitals in rural areas will employ staff to screen anyone in the community for SDOH and connect them to local medical and non-medical resources. Food, housing, and transportation have been the most frequently identified needs. The Rural initiative will specifically target individuals with SMI/SUD who are underserved in rural areas. The hospitals will also employ staff to provide an intensive level of care coordination, working directly with individuals with serious mental illness or substance use disorders.

The ACA reduced the number of people without health insurance. But like other rural states, Arkansas must expand the supply of mental health professionals to meet the demand for behavioral health services. Nearly every county in Arkansas has a shortage of mental health professionals. The proposed Demonstration addresses specific challenges of accessing health care in rural areas, especially the shortages of behavioral health providers, by expanding the use of telemedicine and supporting the emergency medical system. It will increase the levels of more timely access to care and help fill gaps in the continuum of care, most especially for those in mental health crisis.

# <u>Improve Maternal and Child Health Outcomes Especially for Women with High Risk Pregnancies</u>

It is widely recognized that the rates of maternal and infant mortality, and other adverse health outcomes related to high risk pregnancies, in the United States continue to be substantially higher than in other developed countries. Arkansas, unfortunately, ranks 49<sup>th</sup> in the nation in maternal and child health indicators.

Approximately 15,000 women on the current waiver give birth each year. Of these, about one-third are considered to have "high risk" pregnancies. The associated costs to Medicaid for pre-term deliveries, low-birthweight births, very-low birthweight births, and stays in neonatal intensive care units (NICU) are significant.

 $<sup>^{15}\</sup> https://www.hrsa.gov/sites/default/files/hrsa/advisory-committees/rural/publications/2017-social-determinants.pdf$ 

<sup>&</sup>lt;sup>16</sup> Ibid. p.3,4.

<sup>&</sup>lt;sup>17</sup>https://www.healthy.arkansas.gov/images/uploads/pdf/Mental Health HPSA Map 01-06-2021.pdf

Research shows that for populations most at risk for poor health, providing access to health care is not enough. CMS has described the link between poverty and poor maternal and child health outcomes as follows: "[p]oor birth outcomes are also influenced by the mother's broader familial and socio-economic resources, her social relationships, and her neighborhood environment. Women who have low incomes or low educational attainment and who live in neighborhoods with high poverty and deprivation are more likely than others to be in poor health and are at greater risk of delivering a preterm or low birth weight infant." <sup>18</sup>

For its maternal and child care initiative, DHS has reviewed the experience of other states and the evaluations of different efforts, especially the Strong Start for Mothers and Newborns initiative. Strong Start was a joint effort between CMS, the Health Resources and Services Administration (HRSA), and the Administration on Children and Families (ACF). The Strong Start initiative involved nearly 46,000 mothers and their children among 27 grant awardees and more than 200 sites over a period of four years. It was aimed at overcoming the "perceived weaknesses" in the "typical" prenatal care delivery models.

The evaluation of Strong Start describes these weaknesses:

Criticisms of typical care include that it is overly medical in focus, paying insufficient attention to psychosocial risks that contribute to poor birth outcomes, such as poverty, unsafe housing, food insecurity, intimate partner violence, and mental health; overly interventionist (in that providers may induce labor or perform C-section deliveries without medical indication—rather than wait for natural labor—at the first hint that waiting could endanger the health of mother or infant); insufficiently focused on education on such critical issues as nutrition, exercise, childbirth preparation, breastfeeding and family planning; and lacking in continuity, in that pregnant women will usually be seen by many different health care providers over the course of their prenatal, delivery, and postpartum care, thus undermining the establishment of a strong, trusting relationship between each woman and her provider (emphasis added). 19

Moving forward, comprehensively attending to the broader needs faced by low-income women, including many social determinants of health, will be necessary to achieve reductions in preterm birth and other improved outcomes. *No model of care can sufficiently address the myriad needs of Medicaid-enrolled women, particularly those at higher risk, without broad community support and other robust social support systems* (emphasis added).<sup>20</sup>

The backbone of the Strong Start initiative was the use of specially trained staff to provide intensive education, psychosocial support, and connections to non-medical services that support healthy pregnancies. In Strong Start sites, staff were called "peer counselors" or

<sup>18</sup> 

https://www.acf.hhs.gov/sites/default/files/documents/design for the mother infant home visiting program evaluation\_strong\_0.pdf p. 2.

<sup>&</sup>lt;sup>19</sup> https://downloads.cms.gov/files/cmmi/strongstart-prenatal-finalevalrpt-v1.pdf p.130.

<sup>&</sup>lt;sup>20</sup> Ibid. p. viii.

"care managers" whose function was to build trusted relationships with enrolled pregnant women and guide them through the medical and non-medical systems.

The most successful model resulted in:

- Lower rates of preterm births
- Lower rates of low birthweight
- Lower rates of C-section births
- Fewer infant emergency department visits and hospitalizations
- \$2,000 in lower costs per mother-infant pairs during birth and the following year

In the Maternal Life360 HOME model, hospitals that offer labor and delivery services will employ their own staff, or enter into agreements with external partners experienced in home visitation, to take on the role of peer counselors/home visitors. These individuals will provide their support to the woman in her own home beginning during pregnancy and continuing up to two years after the child is born. Home visitation continues to be important post-partum, as evidenced through the Strong Start initiative.

Evidence-based home visitation programs have also demonstrated improvements in child development. Arkansas has a pilot program, "Safe Care," that features home visitation for its foster care population that shows promising results.

The QHPs will also be required to develop their own strategies for improving maternal and child health among their members.

# Young Adults Most at Risk of Long-term Poverty and Poor Health

Success Life360 HOMEs will target young adults who are at the most risk of long-term poverty and its associated risks of poor health. In *Child Poverty and Adult Success*, research from the Urban Institute shows that, compared to their counterparts who also experienced poverty as children but were not "persistently" poor, persistently poor children are 13% less likely to complete their high school education by age 20; 29% less likely to enroll in post-secondary education by age 25; and 43% less likely to complete a four-year college degree by age 25. Persistently poor children, defined as those living half their lives or more below the poverty level, are 37% less likely to be consistently employed as young adults than their counterparts who experienced poverty as children but were not "persistently" poor. "Overall, these statistics show that children who have a long and persistent exposure to poverty are disadvantaged in their educational achievement and employment."<sup>21</sup>

The purpose of the Success Life360 HOME is to present fresh opportunities to young adults who may need additional time and support to complete at least a high school education and develop sufficient skills to achieve full-time, full-year employment in order to avoid long-term poverty as adults. In the Success Life360 HOME model, hospitals will enter into agreements with external partners experienced in working with young adults most at risk of long-term poverty to build their skills to be physically, socially, and emotionally healthy in order to live in and contribute to their communities.

<sup>21</sup>https://www.urban.org/sites/default/files/publication/65766/2000369-Child-Poverty-and-Adult-Success.pdf

The initial target populations are described as follows:

• Young Adults Ages 19-27 Formerly in Foster Care

Being in foster care is an indicator for increased risk of being homeless, suffering from behavioral health conditions, being unemployed, and skipping college. "Youth who have been in foster care (YFC) are at high risk of many health problems in young adulthood including hypertension, diabetes, being a smoker, heart disease, stroke, attention deficit hyperactivity disorder, and asthma compared with peers who have not resided in foster care."<sup>22</sup>

• Young Adults Who Were Formerly Incarcerated or Under Supervision of the Division of Youth Services

The relationship between incarceration and long-term poverty is well established. Research at the American Action Forum also examines the relationship between incarceration and homelessness, the failure to pay child support, the inability to pay even small fines which may result in re-incarceration, and drug use. "Poverty and drug use perpetuate each other and often inhibit escape from the cycles of addiction and poverty; substance abuse may result from poverty as a person uses drugs or alcohol as a way to cope with their financial stresses, and alternatively, poverty can be the result of chronic and expensive drug abuse that leads to overwhelming debt.<sup>23</sup>

In March 2018, the Brookings Institution published "Work and Opportunity Before and After Incarceration" which shows the struggles of individuals before and after incarceration:

The data show that ex-prisoners struggle in the labor market after their period of incarceration. In the first full calendar year after their release, only 55% have any reported earnings. Among those with jobs, their median annual earnings is \$10,090 and only 20% earn more than \$15,000 that year—an amount roughly equivalent to the earnings of a full-time worker at the federal minimum wage.

The struggles of ex-prisoners after leaving prison are mirrored by their struggles prior to being incarcerated. Three years prior to incarceration, only 49% of prime-age men are employed, and, when employed, their median earnings were only \$6,250. Only 13% earned more than \$15,000. Tracking prisoners over time and comparing employment and earnings before and after incarceration we find surprisingly little difference in labor market outcomes like employment and earnings. This doesn't necessarily mean that incarceration has no effect on their earnings, which might otherwise have been increasing as workers age and as the economy emerged from recession or have been previously impaired by a prior conviction. Hence, we interpret this pattern less as evidence that incarceration has little effect on employment, but rather as an indication that *the challenges ex-prisoners face in the labor market start well before the period of incarceration we observe* (emphasis added).<sup>24</sup>

More than 40% of adults enrolled in Arkansas Works who were previously in Division of Youth Services (DYS) supervision became incarcerated as adults. Nearly 18,000 Arkansas

23 https://www.americanactionforum.org/research/incarceration-and-poverty-in-the-united-states/

<sup>&</sup>lt;sup>22</sup> https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4243069/

<sup>&</sup>lt;sup>24</sup> https://www.brookings.edu/wp-content/uploads/2018/03/es 20180314 looneyincarceration final.pdf p.1.

Works enrollees are formerly incarcerated. Those ages 18-24 have the highest rates of recidivism (68% for males and 50% for females).

• Veterans Aged 19-30

Nationally, it is estimated that more than 40% of veterans enrolled in Medicaid had two or more chronic conditions; 11% have serious mental illness (SMI) and 12% have a substance use disorder (SUD). More than 10% of the Arkansas homeless population are veterans. Although working aged veterans in the labor force are less likely to be in poverty than nonveterans, the poverty rate for veterans is still significant and highest among the youngest aged veterans, veterans with a disability, female veterans, and racial and ethnic minority veterans.<sup>25</sup>

# The Value Added by QHPs

The proposed Demonstration continues to use QHPs to provide coverage to the majority of beneficiaries. In previous evaluations, the QHPs have already demonstrated that access to care is the same as, or better than, regular Medicaid FFS. ARHOME will further demonstrate that beneficiaries receive added value by being enrolled in a private health insurance plan. Insurance companies are increasing the ways in which they engage their members including direct-to-consumer strategies such as chat features with health professionals, on-demand virtual general medical visits, and improving patient experiences. Thus, the adult Medicaid population have the same administrative supports offered by insurance companies as are available to individuals at higher income levels.

Under ARHOME, the QHPs will expand their value added services further to offer a variety of incentives to their members to participate in health improvement and economic independence opportunities. Most importantly, ARHOME expects that enrollees gain an added value simply as a member of a private health insurance plan. They should experience a positive, normative effect from being a member with an insurance card rather than someone with a Medicaid card. The insurance carriers themselves will take on a new identity of being more than an insurance company. The Demonstration includes a provision to encourage the QHPs to make investments in their communities.

#### **Summary**

The new features of the proposed Demonstration will enable Arkansas to:

- Reduce the maternal and infant mortality rates in the state.
- Promote the health, welfare, and stability of mothers and their infants after birth to reduce long-term costs associated with poverty.
- Address health-related social needs of beneficiaries in rural counties and reduce the additional risk for disease and premature death associated with living in a rural county.
- Strengthen the financial stability of the critical access hospitals and other small, rural hospitals, and enhance access to medical services in rural counties.

<sup>&</sup>lt;sup>25</sup> See: https://www.va.gov/vetdata/docs/SpecialReports/The Veteran Working Poor.pdf

- Fill gaps in the continuum of care for individuals with serious mental illness and substance use disorders, especially in rural counties.
- Increase the identification of Medicaid beneficiaries most at risk of long-term poverty and poor health outcomes associated with poverty, and increase their engagement in educational and employment opportunities and other supports that reduce the risk of poverty.
- Increase active participation among beneficiaries in improving their health and addressing the SDOH that affect their health.
- Provide intensive care coordination for beneficiaries most at risk of long-term poor health to reduce inappropriate or preventable utilization of emergency departments and inpatient hospital settings.
- Increase the use of preventive care and health screenings for early identification and treatment of diseases and chronic health conditions.
- Improve the connection of beneficiaries, especially young aduts in target populations to opportunities for full-time work and the attainment of economic independence to reduce long-term poverty associated with additional risk for disease and premature death.
- Evaluate whether beneficiaries enrolled in a QHP recognize and value the health coverage as insurance above and beyond Medicaid medical assistance.
- Reduce the rate of growth in state and federal obligations for providing healthcare coverage to low-income adults.

# The major changes in ARHOME from the current waiver consist of:

- Three types of Life360 HOMEs targeted to improving maternal and child health, supporting population health in rural areas by addressing Social Determinants of Health (SDOH), expanding provider capacity to give individuals with serious mental illness or substance use disorders more timely access to treatment, and creating opportunities for success for young adults who are veterans, former foster youths, or formerly under the supervision of the Division of Youth Services (DYS) or were formerly incarcerated as adults.
- Health improvement opportunities, including the use of incentives by QHPs to meet most of the Medicaid Core Set of Adult Health Care Quality Measures.
- Economic independence opportunities, including the use of incentives to increase employment and education among enrollees.
- QHP accountability for meeting annual quality measures enforced by potential financial sanctions.
- Quarterly program monitoring by a joint legislative-executive oversight panel.
- The application of cost sharing up to the federally allowable amounts per service and the quarterly cost sharing cap of 5% of household income for all individuals.
- Enrollment of individuals with SMI or SUD so severe as to meet an institutional level of care into the PASSE program, where they can access intensive care coordination and specialized services.

# A. Description of ARHOME Program and Demonstration Project

Individuals eligible for coverage under the Newly Eligible Adult Group are described at Section 1902(a)(10)(A)(i)(VIII) of the Act. Enrollees receive an "Alternative Benefit Plan" (ABP) through a QHP or FFS.

#### **Sources of Coverage**

**Medicaid Fee-for-Service (FFS)**. After being determined eligible under the new adult group, all individuals start their coverage in Medicaid Fee-for-Service (FFS). Individuals who identify themselves as "medically frail" or are subsequently identified as medically frail remain in FFS for their coverage.

Individuals who are not medically frail are covered by FFS for a temporary period of time ("interim population") before enrollment into a Qualified Health Plan (QHP).

Qualified Health Plan (QHP). The State proposes to continue to provide premium assistance to purchase coverage offered by Qualified Health Plans (QHPs) that participate in the individual insurance Marketplace in Arkansas. The purchase of private QHP coverage in to cover premiums and cost sharing is not permitted under a State Plan and must be done through an 1115 Demonstration. The QHPs are regulated by the Arkansas Insurance Department (AID). DHS issues purchasing guidelines on an annual basis and purchases coverage through a Memorandum of Understanding (MOU) with AID and the insurers. The QHP population historically accounts for about 80% of all expansion adults on a monthly basis. However, QHP enrollment as a percentage of the total Arkansas Works population has been increasing during the Public Health Emergency in which regular eligibility redeterminations have been delayed. In March 2021, QHPs accounted for 85% of total enrollment in the Arkansas Works program.

Provider-led Arkansas Shared Savings Entity (PASSE). In the new ARHOME program, individuals will have the opportunity to have an Independent Assessment (IA) to determine whether they qualify for the Provider-led Arkansas Shared Savings Entity (PASSE) program. The PASSE program is a comprehensive managed care model that currently serves approximately 46,000 children and adults who meet an institutional level of care due to their behavioral health condition or their developmental or intellectual disability. The current PASSE program excludes the new adult group population but will be amended to make them eligible for the increased services available through the program. DHS estimates approximately 1,500 adults may be eligible for the current PASSE program.

Changes to the current enrollment processes into the QHPs are explained in greater detail in Section II, "Eligible Populations and Processes for Eligibility and Enrollment."

# **Waiver Authorities**

The proposed Demonstration requires waivers from the Medicaid State Plan. These are summarized below and are explained in greater detail in Section VII, "Section 1115 Authorities."

#### Freedom of Choice

Under the State Plan, a beneficiary's freedom of choice of provider cannot be restricted. Waiver authority is needed to limit beneficiaries' freedom of choice among providers to the providers participating in the network of the beneficiary's QHP or PASSE. No waiver of freedom of choice is requested for family planning providers enrolled in the Arkansas Medicaid program.

#### **Payment to Providers**

QHPs and PASSEs are not restricted to the State Plan fee schedules. Waiver authority is necessary to provide for payments to providers equal to the rates determined by the QHP or for its members.

#### **Premiums**

Under the State Plan, Medicaid enrollees with incomes below 150% FPL may not be charged premiums. Therefore, authority to charge premiums starting at 100% FPL is necessary. Because individuals are enrolled in insurance products, it is important to maintain the premium provisions as they prepare members for the experience and responsibilities of purchasing commercial health insurance once their income has exceeded the Medicaid eligibility threshold. Such authority was approved in the 2013 and 2016 Demonstrations. The amount of premiums will be updated to reflect the indexed amounts set by the U.S. Treasury for individual contributions for coverage purchased in the individual insurance Marketplace. The use of premiums and cost sharing is subject to a quarterly cap of 5% of household income and is described in greater detail in Section IV, "Premiums and Cost Sharing."

# Copayments

The use of copayments is permitted for adults in Medicaid subject to certain restrictions and limitations and therefore waiver authority is not required. Under the ARHOME Demonstration, copayments will start at 21% FPL and generally be aligned with federal allowable amounts subject to an overall 5% of household income cap that is applied on a quarterly basis.

There are changes in the use of copayments in ARHOME from the current Arkansas Works Demonstration. The amount of individual copayments is set to the allowable amounts under Medicaid which are lower than was allowed in the current Demonstration. The copayment for an inpatient hospital stay, for example, has been reduced from \$87 to \$0. Copayments for visits to specialists have been lowered as well. Copayments are described in greater detail in Section IV.

Beneficiary participation in premiums and cost sharing is an important feature to demonstrate that the individual values coverage as health insurance and values the health care professional who provided the medical service.

The State needs Demonstration authority to apply premiums to those with income above 100% FPL, but it does not need Demonstration authority to apply the levels of copayments to beneficiaries at all income levels. The specified copayments are within the allowable amounts under Medicaid rules. However, Medicaid rules also specify that a Medicaid payment to a provider is payment in full and that the provider is prohibited from balance-billing the beneficiary. Thus, the State needs Demonstration authority to reimburse providers for cost sharing *above* what a provider would otherwise receive for a service provided to a Medicaid beneficiary.

These additional payments are made in the form of "cost-sharing reduction" payments. DHS estimates the amounts of cost-sharing beneficiaries will incur each month when receiving services from medical providers. DHS makes "Advance Cost Sharing Reduction payments ("ACSR") to the QHPs each month and the QHPs pay the providers for the amounts of cost sharing that would otherwise be the obligation of the beneficiaries. These ACSR payments are reconciled each month to the actual amount of cost sharing the QHPs pay out to providers.

# **Comparability**

Waiver authority is needed to permit differences in benefit packages and services:

- 1) Individuals who are medically frail will receive an Alternative Benefit Plan under FFS that includes additional benefits under the State Plan such as personal care;
- 2) Individuals that have a high level of need for services due to their behavioral health needs will be enrolled in a PASSE that provides comprehensive medical services including services under 1915(i) authority;
- 3) Individuals served through a Life360 HOME will receive intensive care coordination to address their health-related SDOHs. Care Coordination activities include screening and assessing the individual's needs for SDOH supports. When supports are needed, a person-centered support plan will be developed to set socioeconomic goals, coordinate with external medical and non-medical providers, and to connect clients with community partners. These activities may be directed by community "coaches," peer specialists, peer counselors, or home visitors who work directly with individuals and their families to improve their skills to be healthy physically, socially, emotionally, and to thrive in their communities.

Waiver authority is needed to enable the State to impose targeted cost sharing on some but not all Medicaid beneficiaries in the same eligibility category. The program will exclude from cost sharing the Medically Frail and PASSE beneficiaries and the Demonstration will allow QHPs to exclude some beneficiaries from cost sharing as a reward for their participation in health improvement or economic independence initiatives.

# **Retroactive Eligibility**

Under the State Plan, individuals determined eligible for Medicaid can seek payment for medical services for up to 90 days prior to the date eligibility was determined. Waiver authority is necessary to limit this period of retroactive coverage. The state received approval in the current Demonstration to limit retroactive coverage to 30 days prior to date of application. The State seeks approval to extend this provision in ARHOME. The ARHOME Demonstration seeks to acclimate individuals to having insurance but retroactive eligibility is inconsistent with the way insurance coverage works. Due to the anticipated churn as a result of the end of the Public Health Emergency, the effective date of this provision will be delayed until July 1, 2022.

#### **Prior Authorization**

To permit Arkansas to deviate from the State Plan to require that requests for prior authorization for drugs to be addressed within 72 hours, and for expedited review in exigent circumstances within 24 hours, rather than 24 hours for all circumstances as currently required in State policy. A 72-hour supply of requested medication will be provided in the event of an emergency.

# **Other ARHOME Changes**

# Health Improvement Initiative (HII) and Economic Independence Initiative (EII) Incentives

As will be specified under the annual purchasing guidelines and MOU, the State will purchase QHPs that provide incentives to encourage their members to improve their health and economic status. The State will provide flexibility to the QHPs to design their incentive programs, which will likely be aligned with state-selected quality performance metrics. For example, the QHP may offer a Heath Improvement Incentive (HII) to their members to get a preventive screening or an annual wellness exam. The QHP may offer an incentive to attend a job fair as an Economic Independence Incentive (EII). DHS will encourage QHPs to tailor incentives to what will be most effective for their members.

# **QHP Accountability for Health Improvement**

Under the Arkansas Works program, DHS provided premium-assistance payments to the QHPs regardless of the quality of care their members received. ARHOME aims to improve the health of beneficiaries by holding the QHPs accountable for their performance on state-selected health quality measures. QHPs will be required to submit claims data to use in calculating QHP-specific performance on each measure. DHS will hold the QHPs accountable for improving the health of their members by applying sanctions for failure to meet performance targets. Performance targets will be set by January 1, 2022, using 2019 data for the baseline measures. ARHOME will report QHP scores on the performance measures quarterly, beginning just in calendar year 2022. The types and levels of sanctions will be described in the Memorandum of Understanding (MOU) for CY 2023 and may be adjusted annually without the need for an amendment to the Demonstration.

# **Additional Supports for Targeted Populations**

ARHOME will provide additional supportive services to targeted populations for which the State believes it could make a significant difference. Effective January 1, 2022, ARHOME will work with local hospitals, to be known as Life 360 HOMEs, to provide supportive services to certain high-risk Demonstration members.

ARHOME will create three types of Life 360 HOMEs:

- 1) Rural Life 360 HOMEs for rural populations and specifically for individuals with mental health and/or substance abuse diagnoses in rural areas;
- 2) Maternal Life 360 HOMEs for pregnant women who are considered high-risk pregnancies; and
- 3) Success Life 360 HOMEs for young adults most at risk for long-term poverty and poor health outcomes (i.e., young adults who are veterans or were in foster care, in the juvenile justice system, or incarcerated as adults).

Life 360 HOMEs will provide participants with intensive care coordination to connect them to needed health services and community supports, address social determinants of health, and actively engage them in promoting their own health. Beneficiary participation in a Life 360 HOME will be voluntary, and services will be supplemental to any medical services already covered by the beneficiary's QHP or Medicaid FFS. ARHOME will pay the Life 360 HOMEs for start-up costs, per member per month fees, and/or flat monthly fees to help the hospitals pay for the additional services. DHS will also award a success fee to the Success Life360 HOME for each client who completes and maintains their success plan.

# Payment for Services in an Institution for Mental Diseases (IMD)

Under the State Plan, Federal Financial Participation (FFP) is generally not allowable to pay for medical services in an IMD for an adult in an IMD that exceeds 16 beds. Waiver authority is needed to claim FFP.

# **Community Investment/Medical Loss Ratio**

To encourage the QHPs to make community investments as defined in 45 C.F.R. 158.150 as "Activities that Improve Health Care Quality" as approved by DHS, the QHPs will be permitted to spend up to 1% of premium revenues on projects to benefit the community. Such expenditures will be counted as benefit expenditures rather than administrative costs in the calculation of a QHP's Medical Loss Ratio.

# **Planned Key Dates for Implementation**

The current Demonstration expires December 31, 2021. The QHPs must file and finalize their Marketplace rates for Calendar Year (CY 2022) in the Summer/Fall of 2021. Because they will be at risk of per-capita expenditures that exceed Budget Neutrality, federal approval of the proposed Demonstration that aligns with the rate setting schedule is critical.

There is significant interest from hospitals to enroll as Life360 HOMEs in the summer of 2021 in order to begin operations on January 1, 2022. Appropriate planning, staff training, systems testing and development of community support will take a minimum of 3 months.

DHS anticipates only a few Life360 HOMEs will be prepared to begin January 1, 2022 and that more Life360 HOMEs will be added throughout 2022 and future years.

The new State executive-legislative Health and Economic Outcomes Accountability Oversight Advisory Panel ("Oversight Panel") will meet on a quarterly basis beginning in the later half of 2021. The Panel's key role in 2021 will be to review quality performance targets for the QHPs.

During 2022, DHS will work with the QHPs and community stakeholders to fully develop the operational changes necessary to effectuate the "inactive" beneficiary provision described in Section II. This provision will not be effective until CY 2023.

#### **Impact on Stakeholders**

Federal approval to continue to use QHPs as the primary vehicle to provide coverage for approximately 80% of the Demonstration's beneficiaries is crucial to all types of providers as the QHPs generally pay rates based on the commercial market rather than on Medicaid rates.

There will be significant stakeholder involvement of providers and consumer groups in the development of the Life360 HOMEs. Private sector community partners and public sector employment, education, and training programs will support the Health Improvement and Economic Independence Initiatives, including involvement in setting the annual quality performance targets.

# B. Project Goals and Objectives – The Proposed Demonstration Promotes the Objectives of the Medicaid Program

The ARHOME program has three overarching goals:

- 1) improve the health outcomes among Arkansans especially in maternal and infant health, rural health, behavioral health, and those with chronic diseases;
- 2) provide incentives and supports to assist individuals, especially young adults in target populations, and to move out of poverty; and
- 3) slow the rate of growth in federal and state spending on the program so the Demonstration will be financially sustainable. All of these are consistent with the objectives of the Medicaid program.

Goal 1 to improve health outcomes is described at length in Subsection A. This Subsection B will focus in particular on the second goal, to assist individuals move out of poverty. This goal is consistent with the objectives of the Medicaid program because of the link between poverty and poor health. Reducing the incidence of poverty is a national objective as described in *Healthy People 2030* which established a target of reducing the proportion of persons below the poverty threshold from 11.8% in 2018 to 8.0% in 2030. National goals are met only if state actions are taken to implement them.

The three-year average poverty rate in Arkansas is 15% compared to the national average of 11.5%. <sup>26</sup> Only four states (Louisiana, Mississippi, New Mexico, and West Virginia) have higher poverty rates than Arkansas. The nexus between poverty, poor health, and premature death must be viewed from both directions; poor health causes poverty and poverty causes

<sup>&</sup>lt;sup>26</sup> https://www.census.gov/library/publications/2020/demo/p60-270.html

poor health. It follows that using Medicaid to help individuals escape poverty is integral to its aim of improving their health.

The proposed Demonstration will align with several of the *Healthy People 2030* objectives including:

- Reduce the proportion of people living in poverty
- Increase employment in working-age people
- Reduce the proportion of young adults who aren't in school or working
- Increase the proportion of children living with at least 1 parent who works full-time<sup>27</sup>

### Lowering the Medicaid "Benefit Cliff"

To meet the *Healthy People 2030* objective to "reduce the proportion of people in poverty," Arkansas must address what economists call the "hidden tax" on individuals at or near the poverty line as they increase their earnings. The relationship between increased earnings and decreased benefits has also been described as a "benefit cliff" or the "Medicaid cliff." The Center for Law and Social Policy ("CLASP") explains the "cliff:"

Many programs aimed at basic needs (such as the Supplemental Nutritional Assistance Program (SNAP)—and Medicaid) are *means-tested*, meaning that they are only available to those with low incomes. ... By definition, people lose eligibility for means-tested programs as their income rise. The specific design of a program is important because it significantly affects whether low-wage workers will transition off programs gradually as their earnings increase or experience a sharp reduction in benefits. When a small increase in earnings pushes someone just over the benefit limit, leading to an abrupt loss of benefits, they experience what is called a "cliff effect." Benefit cliffs can leave families no better—and in some cases much worse—than before a wage increase.<sup>28</sup>

In a March 2016 paper from the Centers on Budget and Policy Priorities (CBPP), *It Pays to Work: Work Incentives and the Safety Net*, the authors state, "adults in poverty are significantly better off if they get a job, work more hours, or receive a wage hike." The dignity of work is a shared core American value as expressed by the Center for American Progress: "Work itself is fundamental to how human beings realize their destiny in this world." "Work, whether a paid job or unpaid work in the home, as a caregiver, or in a volunteer capacity is fundamental to human nature and its expression. This connection between work and human dignity lies at the core of progressive values." 30

The American Enterprise Institute (AEI), in its April 2020 paper *Health and Poverty, The Case for Work*, expresses a similar perspective: "... work is essential to health and well-

<sup>&</sup>lt;sup>27</sup> <a href="https://health.gov/healthypeople/objectives-and-data/browse-objectives/economic-stability/reduce-proportion-people-living-poverty-sdoh-01">https://health.gov/healthypeople/objectives-and-data/browse-objectives/economic-stability/reduce-proportion-people-living-poverty-sdoh-01</a>

https://www.clasp.org/sites/default/files/publications/2017/08/From-Rhetoric-to-Reality-What-it-takes-for-Public-Benefits-to-Work-Better-for-Workers.pdf p.1

<sup>&</sup>lt;sup>29</sup> https://www.cbpp.org/research/federal-tax/it-pays-to-work-work-incentives-and-the-safety-net

<sup>&</sup>lt;sup>30</sup> https://www.americanprogress.org/issues/religion/news/2009/02/24/5614/progressive-fundamentals-the-dignity-of-work/

being, especially for prime-age people who find themselves poor. By ignoring the importance of employment, government policies do a disservice to the people they purport to serve. The recognition that the act of work itself—not only the income it provides—is necessary for overall health requires a shift in how policymakers design safety-net programs in the US."<sup>31</sup>

The decades-long debate at the federal, state, and local levels over whether the safety net of public assistance programs is well designed to achieve the goal of full-time, all-year employment continues yet today. The CBPP describes a "work-based safety net" that has "substantially increased incentives to work for people in poverty." Moreover, CBPP describes the benefits of raising the federal minimum wage from \$7.25 to \$10.10 an hour and details how the Affordable Care Act (ACA) achieved a reduction in the health coverage "benefit cliff."

CBPP quotes the authors of \$2.00 a Day: Living on Almost Nothing in America, "[e]verything we've learned about the \$2-a-day poor suggests that it is typically the opportunity to work that is lacking, not the will, and that ensuring work opportunity would do no end of good (emphasis added)."<sup>32</sup>

At \$11 per hour wage, the difference between eligibility and ineligibility for Medicaid is just one hour of work per month. By assisting those who are underemployed, ARHOME will lower the cliff for individuals and help them to realize the long-term benefits of full employment while making a much smoother transition from Medicaid eligibility into subsidized individual health insurance or employer-sponsored health insurance.

The movement of individuals as their income increases from Medicaid to other sources of coverage is not theoretical. In December 2019, prior to the impact of the Public Health Emergency (PHE) on enrollment, more than 64,000 (23.5%) of the total new adult eligibility groups had income above 100% FPL. In December 2020, the number of individuals with income above 100% FPL was over 75,000 (24%). Nearly 39,000 individuals have income between 81% and 100% FPL.

As is typically understood, health insurance serves two major purposes—to gain access to necessary medical services and to protect against unforeseen and unpredictable financial losses. Insurance requires participation from a person when he/she *does not* have an immediate medical need. Sharing risk is central to the very concept of insurance. Getting tens of millions of healthy lives into the insurance pool was precisely the point of the ACA. Arkansas is unique among states in that it created a larger individual insurance pool by combining Medicaid and non-Medicaid lives. Through premium assistance, Arkansas has added, on average, about 230,000 people to be covered by the QHPs to spread risk in the individual market. It is also well established that insurance coverage increases medical utilization. ARHOME is an opportunity to understand how continuity of coverage can reduce adverse selection and smooth differences in utilization, both of which are important to

<sup>&</sup>lt;sup>31</sup> https://www.aei.org/wp-content/uploads/2020/04/Health-and-Poverty-The-Case-for-Work.pdf?x91208 p.4.

<sup>&</sup>lt;sup>32</sup> CBPP. p.10

stablize insurance pools. Premiums in the individual insurance market are consistently lower in Arkansas than the national average and those in surrounding states.<sup>33</sup>

For millions of Americans, health insurance potentially serves a third purpose: it is essential for moving out of poverty. To reduce the effects of the Medicaid "benefit cliff," individuals need the security of knowing they will still have health care coverage after they progress from unemployment to under-employment to full employment. This Demonstration enlists the added value of health insurance companies to go beyond what they traditionally provide to unlock new opportunities for people in poverty by providing them with incentives to access to education, training, and job opportunities, and thereby achieve improvement in socioeconomic conditions.

ARHOME will connect beneficiaries to public and private opportunities in education, training, and employment. The QHPs will offer incentives to their members to access such opportunities.

# ACA Added to the Objectives and Purposes of Medicaid

Medicaid historically has not been considered health insurance but rather medical assistance. However, according to U.S. Supreme Court Chief Justice John Roberts writing for the majority in the June 28, 2012 decision in the landmark case, *NFIB v. Sebelius*, the ACA did not just add a new eligibility group to Medicaid, it created a new program: "[i]t [Medicaid] is no longer a program to care for the neediest among us, but rather an element of a comprehensive national plan to provide universal health insurance coverage."<sup>34</sup>

The objectives and purposes of Medicaid for the working-age adult population made newly eligible by the Affordable Care Act (ACA) can be traced back to the American version of social insurance established by the Social Security Act more than 85 years ago. Conceived as "social insurance," workers are "insured" by their contributions into the Social Security Trust Funds that in turn give them the right to a future benefit. The economic security of 65 million people who currently depend on monthly benefits paid out from the Trust Funds—the elderly, individuals with disabilities, and survivors of deceased workers—are contingent upon the 180 million workers paying into the system. Without the contributions of workers and their employers, our system of social insurance would collapse. Moving people from unemployment to under-employment to full employment is also critical to our national system of social insurance as the ratio of workers to beneficiaries continues to decline. An individual's own future retirement benefits are determined by the amount of contributions a person makes over his/her work history.

Thirty years after the Social Security Act was passed, Medicaid was added to the Act as Title XIX, "Grants to States for Medical Assistance Programs." Since its beginning, Medicaid has been described as an anti-poverty program. At its origins, Medicaid was targeted to children, their mothers, individuals with disabilities, pregnant women, and the elderly. In other words,

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 $<sup>\</sup>frac{33}{\text{https://www.kff.org/health-reform/state-indicator/average-marketplace-premiums-by-metal-tier/view/print/?currentTimeframe=0&print=true&sortModel=\%7B\%22colId\%22:\%22Location\%22,\%22sort\%2\\ \underline{2:\%22asc\%22\%7D}$ 

<sup>34</sup> https://www.supremecourt.gov/opinions/11pdf/11-393c3a2.pdf p.53,54.

Medicaid was reserved for different groups of individuals who, at the time, likely could not acquire health insurance coverage on their own because they were not employed or were not considered to be employable. In 1980, 25 years after Medicaid was enacted, Medicaid covered less than 20 million people or about 8.6% of the total U.S. population.

Section 1901 of Medicaid provides, "[f] or the purpose of enabling each State, as far as practicable under the conditions in such State to furnish medical assistance on behalf of families with dependent children and of aged, blind, or disabled individuals whose income and resources are insufficient to meet the costs of necessary medical services, and (2) rehabilitation and other services to help such families and individuals attain or retain capability for independence ..." (emphasis added).

Because Medicaid is a grant to a state, each state participates in determining the purposes and objectives for its use. When the authorities of the state under Title XIX and the authority of the HHS Secretary under Title XI are read together, the purpose of Medicaid has multiple objectives as defined by the Governor, on behalf of the citizens of the state and with the consent of the Legislature. A Section 1115 Demonstration Project is a joint venture between the HHS Secretary and the State.

The original purpose of Medicaid made no reference to the newly eligible population created by the ACA because this group of people was excluded by definition. There simply was no pathway to Medicaid eligibility for a non-elderly, non-disabled adult without dependent children. When the new eligibility group was created by the ACA in 2010, Congress did not amend Section 1901. But the purposes of Medicaid must reasonably include this new group of working age, non-disabled adults. Given the correlation between poverty and poor health, reducing the incidence of poverty through increasing employment must be part of the purposes and objectives of Medicaid. Because of how our social insurance system is structured, increasing employment is also important for the individual's own future benefits.

The Secretary of HHS, as head of most of the anti-poverty programs funded by the federal government and administered by the states, has a library of information to inform his judgment about the negative effects of poverty on health and longevity when based on decades of research of his own agency. It is widely recognized, even if not completely understood, that people will cycle in and out of poverty for various lengths of time. Researchers at the Urban Institute have found that, "[n]ot surprisingly, the longer a person has been poor, the less likely he or she is to escape poverty." 35

A critical piece to the Secretary's authority under Title XI is that Demonstrations must be evaluated. The importance of evaluation was described by President Bill Clinton shortly after he took office. President Clinton assured governors he would provide more waivers and greater flexibility in state experimentation. But taking a step further, he promised to authorize waivers for experiment under policies he did not agree with so long as there was "honest" evaluation. "That's the only thing I ask of you, if we say okay, we're going to have more waivers and you're going to experiment in projects that use federal dollars, let's measure the experiment, let's be honest about it. And if it works, let's tell everybody it

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 $<sup>\</sup>underline{\text{https://www.urban.org/sites/default/files/publication/30636/411956-Transitioning-In-and-Out-of-Poverty.PDF}$ 

works so we can all do it, and if it doesn't let's have the courage to quit and admit it didn't."<sup>36</sup>

As Table 1 shows, the ACA had a dramatic impact on Medicaid enrollment, adding 20 million people even without the compulsory provision on states to expand coverage that was struck down in the *NFIB v. Sebelius* decision. The growth in Medicaid and CHIP enrollment between 2010 and 2018 exceeded the growth in total U.S. population. Nearly one in four Americans are enrolled in Medicaid or its companion program, the State Children's Health Insurance Program (CHIP) in the United States.

Year	Medicaid & CHIP Enrollees	U.S. Population	Medicaid & CHIP as Percent of Total Population
1975	20.2	215.9	9.35%
1980	19.6	227.2	8.63%
1985	19.8	237.9	8.32%
1990	22.8	249.5	9.14%
1995	32.8	262.8	12.29%
2000	36.4	281.4	12.93%
2005	50.2	296.4	16.94%
2010	59.5	309.8	19.21%
2015	75.3	320.6	23.48%
2018	79.9	327.2	24.42%

**Table 1—Comparison of Medicaid and CHIP Enrollment to U.S. Population** (Numbers of Enrollees and Population in Millions)<sup>37</sup>

Medicaid is part of the overall health insurance system in a fundamentally new way, no longer separate from it. In the ARHOME design, individuals can maintain coverage with the same essential health benefits as they move from Medicaid to tax subsidies for their source of financial assistance. Since enactment of the ACA, many advocates have since promoted the idea that Medicaid is no longer just "medical assistance," but now the nation's *health insurance program* for people with low income. Indeed, since 2011, Medicaid rules have described it as an "insurance affordability program." But do the individuals themselves in this new adult eligibility group view coverage as insurance, treat it as insurance, and value it as insurance including by paying for a small part of their coverage? To determine whether these beneficiaries find coverage to be "affordable" is consistent with the objectives of the program.

It is of national significance to evaluate whether this new adult group views Medicaid as health insurance. Simply calling Medicaid "insurance" does not make it so. The actions of the participants in the program will prove or disprove the matter. Arkansas is uniquely situated to find out. It is now the only state that uses Medicaid funds as premium assistance

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<sup>&</sup>lt;sup>36</sup> https://www.irp.wisc.edu/publications/dps/pdfs/dp106695.pdf p. 36.

<sup>&</sup>lt;sup>37</sup> Table 1 was created from CMS and Census data

<sup>&</sup>lt;sup>38</sup> For example, see <a href="https://www.kff.org/medicaid/issue-brief/10-things-to-know-about-medicaid-setting-the-facts-straight/">https://www.kff.org/medicaid/issue-brief/10-things-to-know-about-medicaid-setting-the-facts-straight/</a>

to purchase coverage from private QHPs that also offer products in the individual insurance market. An individual can move seamlessly from Medicaid to the individual insurance market and keep the same essential health benefits and the same access to providers.

Even with subsidies that are available through employers and federal tax credits, individuals around the country make decisions about affordability and value for themselves. The premiums and cost sharing provisions described in Section IV will test whether individuals value their coverage as "affordable."

DHS has reviewed research on the use of premiums and cost sharing in Medicaid including recent studies based on the experiences of Massachusetts and Michigan. The Massachusetts study in particular that analyzes low-income individuals' willingness to pay (WTP) for health insurance raises important issues not just about Medicaid but how public subsidies in the ACA are structured. There are important differences in the ARHOME design and the experiences of other states that used premiums and cost sharing in Medicaid. Overall, the research and literature on this new adult eligibility group suggests the need for additional study. ARHOME will be particularly useful as a model to demonstrate how to reduce the Medicaid "benefit cliff" while maintaining take-up rates as good or better than the take-up rates of individual insurance coverage through the Marketplace with tax credit subsidies among individuals with income between 100% and 150% of FPL. The evaluation of ARHOME will specifically compare take-up rates and WTP for low-income individuals.

To address the three ARHOME goals, the State will use the Demonstration to evaluate the following hypotheses:

- A. QHP members will have equal or better continuity and access to care including primary care provider (PCP) and specialty physician networks and services compared to Medicaid FFS beneficiaries.
- B. QHP members will increase the use of preventive and other primary care services compared to the baseline and will have equal or greater use compared to Medicaid FFS beneficiaries.
- C. Young QHP members will have equal or better access to required Early and Periodic Screening, Diagnosis, and Treatment (EPSDT) services compared to Medicaid FFS beneficiaries.
- D. QHP members will have equal or greater satisfaction in the care provided compared to Medicaid FFS beneficiaries.
- E. QHP members will decrease the non-emergent use of emergency department services compared to the baseline and will lower use compared to Medicaid FFS beneficiaries.
- F. QHP members will have a lower incidence of the use of potentially preventable emergency department services and a lower incidence of avoidable hospital admissions and re-admissions compared to the baseline and will have equal or lower use compared to Medicaid FFS beneficiaries.
- G. QHP members will receive better quality of care compared to the baseline and will receive equal or better quality of care compared to Medicaid FFS beneficiaries.

<sup>&</sup>lt;sup>39</sup> https://www.nber.org/system/files/working papers/w23668/w23668.pdf

- H. Compared to similar ARHOME beneficiaries in rural areas without a Rural Life360 Home, ARHOME beneficiaries with SMI or SUD who receive services from a Rural Life360 Home will:
  - 1. Have greater use of preventive and other primary care services.
  - 2. Have greater satisfaction in the care provided.
  - 3. Have lower non-emergent use of emergency department services.
  - 4. Have lower use of potentially preventable emergency department services and lower incidence of preventable hospital admissions and re-admissions.
  - 5. Have better health outcomes due to treatment adherence.
- I. Compared to similar ARHOME beneficiaries in areas without a Maternal Life360 Home, ARHOME beneficiaries with high-risk pregnancies who receive services from a Maternal Life360 Home will:
  - 1. Have greater use of preventive and other primary care services.
  - 2. Have greater satisfaction in the care provided.
  - 3. Have lower non-emergent use of emergency department services.
  - 4. Have lower use of potentially preventable emergency department services and lower preventable hospital admissions and re-admissions.
  - 5. Receive better quality of care.
  - 6. Have improved birth outcomes for their infants.
- J. Compared to similar ARHOME beneficiaries in areas without a Success Life360 Home, young ARHOME beneficiaries most at risk of long-term poverty who receive services from a Success Life360 Home will:
  - 1. Have greater use of preventive and other primary care services.
  - 2. Have greater satisfaction in the care provided.
  - 3. Have lower non-emergent use of emergency department services.
  - 4. Have lower use of potentially preventable emergency department services and lower preventable hospital admissions and re-admissions.
  - 5. Have better health outcomes due to treatment adherence.

# <u>Provide Incentives and Supports to Assist Individuals, Especially Young Adults in Target Populations, to Move Out of Poverty.</u>

# Program elements / Mechanisms of change:

- Premium Assistance Model
- An <u>Economic Independence Initiative</u> in which QHPs will offer incentives to their members to participate in employment, education, and training opportunities.
- Rural, Maternal, and Success Life360 Homes

# Hypotheses

- A. Among QHP members with income at or below 20% FPL, the percent that increase income to above 20% FPL will increase over time.
- B. Among QHP members with income at or below 100% FPL, the percent that increase income to above 100% FPL will increase over time.

- C. Among QHP members who disenroll from ARHOME, the percent that disenroll due to increased income will increase over time.
- D. Arkansas residents in rural areas with a Rural Life360 HOME will reduce their unmet health-related social needs and will have fewer unmet health-related social needs over time due to their ability to access local community resources compared to residents in rural areas in the rest of the state without a Rural Life360 Home.
- E. ARHOME beneficiaries with SMI or SUD who receive services from a Rural Life360 Home will have fewer health-related social needs and improved social determinants of health (SDOH) compared to similar ARHOME beneficiaries in rural areas without a Rural Life360 Home.
- F. ARHOME beneficiaries with high-risk pregnancies who receive services from a Maternal Life360 Home will have fewer health-related social needs and improved SDOH for the mother and infant compared to similar ARHOME beneficiaries in areas without a Maternal Life360 Home.
- G. Young ARHOME beneficiaries most at risk of long-term poverty who receive services from a Success Life360 Home will improve their socioeconomic status compared to similar ARHOME beneficiaries who do not participate in a Success Life360 Home.
- H. ARHOME beneficiaries who were formerly incarcerated who receive services from a Success Life360 HOME will have lower recidivism rates compared to similar ARHOME beneficiaries who do not participate in a Success Life360 HOME.

# Slow the Rate of Growth in State Spending for the Demonstration Population.

# Program elements / Mechanisms of change:

- A. Premium Assistance Model
- B. Health Improvement Initiative
- C. QHP members with income above 100% FPL will contribute to the cost of their coverage through monthly premiums and reduce the amount of premium subsidies paid through the State.
- D. QHP members will contribute to the cost of their care through point-of-service copayments up to 5% of household income.
- E. Rural and Maternal Life360 Homes

#### Hypotheses

- A. The rate of growth in per member per month (PMPM) QHP costs will be no higher than the rate of growth in PMPM costs in Arkansas Medicaid FFS.
- B. PMPM premiums will increase at a lower rate compared to PMPM costs in comparable states that expanded Medicaid and provide coverage through means other than premium assistance.
- C. QHP members will demonstrate they value QHP coverage as least as much as similar individuals in other states through active engagement in the insurance process.
  - 1. The percent of Arkansas residents age 19-64 with income from 100-120% and 121-138% will have higher take-up and retention rates than individuals at the same income levels in states that did not expand Medicaid and are eligible to

- receive federal tax credit subsidies to purchase coverage through the individual insurance Marketplace.
- 2. QHP members will have fewer gaps in coverage, while still eligible for Medicaid and after earnings exceed Medicaid eligibility limits, than individuals with comparable income in states that did not expand Medicaid.
- D. ARHOME beneficiaries with a serious mental illness (SMI) or substance use disorder (SUD) who live in rural areas with a Rural Life360 Home will have lower total health care costs compared to similar ARHOME beneficiaries in rural areas without a Rural Life360 Home.
- E. ARHOME beneficiaries with high-risk pregnancies who receive services from a Maternal Life360 Home will have lower total health care cost for the mother and infant through the first two years of life compared to similar ARHOME beneficiaries in areas without a Maternal Life360 Home.
- C. Modifications to Medicaid State Plan Describe any other State Plan program features that the demonstration would modify to permit the State to implement the demonstration flexibilities described in application section I.A. as well as any corresponding State Plan amendments the State will need to effectuate these State Plan program changes.

ARHOME will modify the State Plan or other waivers of authority in the following areas:

- Use of copayments
- Services provided through an IMD
- Enrollment in a PASSE. After Arkansas Works was amended and extended in 2016, the State subsequently established coverage through full-risk Provider-Led Arkansas Shared Savings Entity (PASSEs) for individuals with a behavioral health diagnosis and in need of services beyond counseling and medication management. There are currently three PASSEs that provide coverage to approximately 46,000 children and adults. The PASSEs provide comprehensive services and are subject to the Medicaid managed care organization regulations. Under ARHOME, individuals who are identified through an Independent Assessment (IA) as needing SMI/SUD services will be enrolled in a PASSE—rather than being assigned to a QHP—and will receive all services through that PASSE in accordance with the PASSE 1915(b)(4) waiver, the 1915(i) Arkansas Community Services State Plan Amendment, and the Arkansas PASSE Provider Manual.
- D. Modifications to Existing Section 1115 Demonstration Identify by project name and number any existing section 1115 demonstration the State proposes to transition, in whole or in part, into the proposed Demonstration. Describe the existing section 1115 demonstration feature(s) that the proposed Demonstration would modify, including identifying the individuals who would be eligible for coverage under the proposed Demonstration who are already eligible for coverage under the existing demonstration(s). Describe whether and how the State proposes to modify or terminate current section 1115 demonstrations should this application for a Demonstration be approved.

ARHOME will modify Arkansas's existing 1115 demonstration, Arkansas Works, Project Number 11-W-00287/6 in the following areas:

### **Premiums and Copayments**

Arkansas Works requires individuals with household income above 100% FPL to pay premiums for their QHP coverage and copayments. ARHOME will continue requiring those above 100% FPL to pay a percentage of household income for the premium, but will increase the member's share to reflect the Department of Treasury Applicable Percentage Table published each year. All ARHOME members will pay copayments subject to federally allow per service amounts and not more than 5% of household income per quarter.

Under Arkansas Works, if members did not pay their premiums, that debt was owed to the State. Arkansas paid the QHPs for the premiums owed, and collected outstanding premiums from members through a tax intercept process. Under ARHOME, any premiums and copayments not paid to the QHPs or providers will be considered a debt to the carrier or provider. The State will discontinue the use the tax intercept process to collect unpaid premiums.

ARHOME proposes to apply copayments to individuals with household income above 20% FPL that align with federally allowed amounts with an overally cap of 5% including any premium. Copayments are obligations of the individual. Medicaid payments to a provider are generally "payment in full," and providers may not balance bill to a Medicaid beneficiary. Waiver authority is necessary to make payments to providers in excess of what can be charged to the beneficiary.

# **Health Improvement Initiative and Economic Independence Initiative Incentives**

As described each year in the annual purchasing guidelines and Memorandum of Understanding (MOU), QHPs will offer incentives to their members to use opportunities to improve the health of their members and move towards economic independence. QHPs will tailor incentives to individual members or member groups, and they will be allowed to reduce or waive members' premium and/or cost sharing obligations as one type of incentive.

# **QHP Accountability for Health Improvement**

Under Arkansas Works, QHPs received premium assistance payments but were not accountable under the MOU for the quality of care members received. ARHOME aims to improve the health of members by holding the QHPs accountable for their performance on health quality measures. QHPs will be required to submit claims data to determine QHP-specific performance on each measure. QHPs will be subject to sanctions for failure to meet performance targets, ensuring they are held accountable for improving the health of their members.

# **Additional Supports for Targeted Populations**

ARHOME will provide additional supportive services to targeted populations for which the State believes it could make a significant difference. This is an entirely new component not offered in any form in the current Arkansas Works Demonstration. DHS will work with local

hospitals and community partners to form entities around the state called Life360 HOMEs, that will provide supportive services to certain high-risk Demonstration beneficiaries ARHOME will create three types of Life360 HOMEs as previously described:

- 1) Rural Life360 HOMEs
- 2) Maternal Life360 HOMEs
- 3) Success Life360 HOMEs

Life360 HOMEs will provide participants with care coordination and supports, connect them to needed health services and community supports, address social determinants of health, and actively engage them in promoting their own health care. Member participation in a Life360 HOME will be voluntary and services will be supplemental to any medical services already covered by their QHP. ARHOME will pay the Life360 HOMEs for start-up costs, per member per month fees, and/or flat monthly fees to help the hospitals pay for the additional services. DHS will also award a success fee to the Success Life360 HOME for each client who completes and maintains their success plan.

As an additional incentive to the Success Life360 HOME participants achieve their education, employment, and community living goals, the Demonstration proposes to pay the employee share of premium for employer sponsored health insurance or the premium for individual insurance available in the Marketplace for a temporary period to help lower the "Medicaid cliff" these young adults face and make the transition to economic independence.

### Identification of "Inactive" Beneficiaries to be Re-assigned to FFS

The Demonstration population is currently compose of individuals who are enrolled in a QHP. In the ARHOME program the Demonstration population will also include inactive beneficiaries who are re-assigned to FFS. DHS will define this inactive population and the process and procedures for the inactive group through state rulemaking. This provision will take effect on or after January 1, 2023. The expenditures for the inactive beneficiaries in FFS may be counted as Demonstration expenditures. This inactive group is described in greater detail in Section II.

#### **Limiting Expenditure Growth**

In order to help ensure the annual budget target for the ARHOME program is not exceeded, DHS will establish an enrollment range for the ARHOME program in advance of each calendar year. DHS shall inform the QHPs of the minimum and maximum monthly enrollment targets in the annual purchasing guidelines. The State may temporarily suspend auto-assignment of newly eligible individuals into a QHP if necessary to meet the annual budget target. This suspension does not apply to a newly eligible individual who actively selects a QHP. The operational procedures for administering the enrollment targets will be specified in the Memorandum of Understanding (MOU).

## Work and Community Engagement (WCE) Requirements

Under the Arkansas Works amendment approved March 2018, members were required to engage in work, education, or community service activities for at least 80 hours per month and report their compliance as a condition of maintaining Medicaid eligibility. This provision

was suspended due to litigation in March 2019 may still be reviewed by the US Supreme Court. The proposed Demonstration does not include these provisions. If federal law or regulations permit the use of a work and community engagement requirement as a condition of eligibility in the future, the State will seek to amend the Demonstration.

# Section II – Eligible Populations and Processes for Eligibility and Enrollment

The State will cover all adults ages 19-64 who qualify for Medicaid on a basis other than disability or need for long-term care services and supports and who are not covered in the State Plan, described in the new adult group at section 1902(a)(10)(A)(i)(VIII) of the Act and 42 CFR 435.119 (the new adult group), and who have income at or below 133 percent of the Federal Poverty Level (FPL) with an effective rate of 138% FPL.

At the end of March 2021, there were a total of 318,095 beneficiaries enrolled in the new adult group. Of these, 271,320 (85%) received their coverage and benefits through a QHP. The other 46,775 beneficiaries received their coverage through the Medicaid Fee-for-Service (FFS) system and their benefits are provided through the Alternative Benefit Plan (ABP) defined under Section 1937 authority. The expenditures made on these individuals are outside the premiums, cost sharing reduction payments, wrap around benefits, and reconciliation payments made to the QHPs and therefore are not Demonstration expenditures. The FFS population currently consists of three populations:

- 1) Medically Frail Individuals. There are approximately 21,000 individuals each month who are medically frail and are covered through the FFS system. Arkansas has instituted a process to determine whether a beneficiary is medically frail. The process is described in the Alternative Benefit Plan (ABP) State Plan. ARHOME beneficiaries will be excluded from enrolling in QHPs as a result of a determination of medical frailty as defined in the Arkansas State Plan will have the option of receiving direct coverage through the State of either the same ABP offered to the members or an ABP that includes all benefits otherwise available under the approved Medicaid State Plan (the standard Medicaid benefit package).
- 2) American Indian/Alaska Native Individuals. Members identified as American Indian or Alaskan Native (AI/AN) will not be required to enroll in QHPs in this Demonstration but can choose to opt into a QHP. Members who are AI/AN and who have not opted into a QHP will receive the ABP through FFS. An AI/AN member will be able to access covered benefits through Indian Health Services (IHS), Tribal or Urban Indian Organizations (collectively, I/T/U facilities are entitled to payment notwithstanding network restrictions).
- 3) Interim Individuals Who are Not Medically Frail. An interim beneficiary is an individual who is covered by the ABP through the FFS system and who is not medically frail. This group of individuals remain in FFS until they either select a QHP and are enrolled in the QHP of their choice or if they do not make a QHP selection, are auto-assigned into a QHP. Individuals who are auto-assigned have 30 days to switch to a different QHP. Due to fluctuations in Medicaid

applications, the FFS-Interim population ranges from 25,000 to 30,000 individuals each month.

The new ARHOME program will add a new benefit package and service delivery system for individuals within the new adult eligibility group who are identified to have with Serious Mental Illness (SMI) or Substance Use Disorder (SUD).

These are:

1) Individuals with Behavioral Health Needs for Additional Services. If a beneficiary has a serious mental illness (SMI) or substance use disorder (SUD), the individual may be referred for an Independent Assessment (IA). If the evaluation indicates the individual may need additional services and may benefit from intensive care coordination, the beneficiary will be enrolled in the Provider-Led Arkansas Shared Savings Entity (PASSE) program and receive all services through a PASSE in accordance with the PASSE 1915(b)(4) waiver, the 1915(i) Arkansas Community Services State Plan Amendment, and the Arkansas PASSE Provider Manual. The PASSE program is a full-risk comprehensive Medicaid managed care model. Premiums paid to the PASSEs are outside the premiums and cost sharing reduction payments made to the QHPs and therefore are not Demonstration expenditures. DHS estimates approximately 1,500 individuals currently within the FFS medically frail group may be enrolled in a PASSE.

# A. Demonstration Population(s) – The State should identify below the population(s) it intends to cover under the Demonstration.

The Demonstration population currently is composed of those individuals who are enrolled in a Qualified Health Plan (QHP. Individuals who are enrolled in a QHP will continue as the Demonstration population in the new ARHOME program. As of the end of March 2021, there was a total of 318,095 beneficiaries in the new adult eligibility group, of which 271,320 beneficiaries (85%) were enrolled in a QHP.

The Demonstration population will also include inactive beneficiaries who are re-assigned to FFS. The purpose of identifying these inactive individuals is to educate them about the value of coverage through an insurance product and opportunities available to them to improve their health and socioeconomic status especially through the incentives offered through the Health Improvement Initiative (HII) and the Economic Independence Initiative (EII). If these individuals choose not to take advantage of any of such opportunities over a period of time, they may be re-assigned into FFS. An individual will be re-enrolled in a QHP when the individual takes any one of many possible actions, including making a choice to enroll in a QHP, to demonstrate that coverage through an insurance product is valued. DHS will define this inactive population and the process and procedures for the inactive group through state rulemaking. This provision will take effect on or after January 1, 2023. The expenditures for the inactive beneficiaries in FFS may be counted as Demonstration expenditures. This provision is described in greater detail in B, "Enrollment Processes."

B. Enrollment Processes – The State should identify the approach it intends to take for processing beneficiary eligibility and enrollment under the Demonstration.

The State will follow requirements of section 1943 of the Act (as implemented in regulation at 42 CFR part 435 subpart J) for this demonstration EXCEPT as described below with the intended purpose of improving administrative efficiency of the State's eligibility and enrollment processes:

The State proposes to modify 42 CFR 435.915, "Effective Date," to reduce the effective date of eligibility to 30 days prior to the date of application. Retroactive eligibility is inconsistent with the principles of insurance. In general, individuals seeking coverage through their employers or the individual insurance Marketplace have a limited period of time in which to apply for coverage that begins at a future time. In the ARHOME program, individuals will be permitted to apply for Medicaid coverage at anytime during the year. The individual will also be permitted to requests retroactive coverage for 30 days prior to the date of application.

#### **QHP Selection**

The QHPs into which ARHOME members enroll are certified through the Arkansas Insurance Department (AID). The criteria for QHPs available for selection by the member are determined by the Medicaid agency and described in annual purchasing guidelines. DHS enters into a Memorandum of Understanding (MOU) with each QHP available for selection.

#### **Auto-Assignment**

In the event that a member is determined eligible for coverage through the ARHOME QHP premium assistance program, but does not select a QHP in the specified time, the State will auto-assign the member into one of the available QHPs in the member's rating area. Members who are auto-assigned will be notified of their QHP assignment and the effective date of QHP enrollment and will be given a thirty (30) day period from the date of enrollment to request enrollment in another plan.

ARHOME QHP auto-assignments will be distributed proportionately among QHPs based on the number of QHPs in good standing with AID that meet the Purchasing Guidelines released by DHS not later than April 30 each year.

#### **Temporary Suspension of Auto Assignment**

Beginning January 1, 2022, the State may modify the auto-assignment enrollment process into a QHP from the current Demonstration for those individuals who do not choose a QHP within the permitted time period. Auto-assignment of enrollment into a QHP may be modified, if necessary, to meet its annual budget target.

For Calendar Year (CY) 2022, maximum monthly QHP enrollment will be capped at 320,000 beneficiaries. However, individuals who become eligible throughout the year and choose their QHP will be enrolled into the QHP regardless of the number of people enrolled in a QHP at that time. DHS will not "disenroll" individuals already in a QHP to get below the cap. If QHP enrollment reaches the maximum monthly enrollment level, DHS will temporarily suspend auto assignment for those who do not choose a QHP until QHP enrollment is not more than 80 percent of total enrollment. For reference, QHP enrollment has historically been approximately 80 percent of total enrollment. This provision does not

impact eligibility for Medicaid. During this period of suspension, these beneficiaries will be covered by the ABP in FFS.

The need for this temporary enrollment cap was triggered by the unexpected surge in enrollment due to the COVID-19 Public Health Emergency (PHE). Between March 2020 when the Public Health Emergency (PHE) began due to COVID-19 and March 2021, total Arkansas Works enrollment increased from 258,130 to 318,095, an increase of 23.2%. The surge in enrollment, or more accurately, the dramatic decrease in disenrollment, required the State to increase spending for the newly eligible adult group at a rate faster than other eligibility groups. The number of non-expansion adult populations in Medicaid increased 9.4% and the number of children in Medicaid and the Children's Health Insurance Program (CHIP) increased 6.6% in the same time period.

For further comparison, the monthly average enrollment by Calendar Years has been:

	CY 2018	CY 2019	CY 2020	March 2021
Total AR Works Beneficiaries	278,439	251,647	279,051	318,095
Enrolled as a Member of QHP	226,202	202,588	229,203	271,320
QHP Members as a Percent of AR Works Beneficiaries	81.2%	80.5%	82.1%	85.3%

**Table 2—Monthly Average Enrollment** 

The State set the lower end of enrollment at 80 percent of the total number of ARHOME beneficiaries based on historical data. Since CY 2017, monthly QHP enrollment typically accounted for 80 percent of total enrollment in the Arkansas Works program. In March 2021, QHP enrollment represented 85% of total enrollment. The State is developing a specific plan for the end of the PHE that will be coordinated with the QHPs.

This temporary suspension of auto-assignment does not impact beneficiaries who are determined to be eligible and make a selection of a QHP. The active choice of a QHP is a goal of the Demonstration and the individual will be enrolled into that QHP according to the regular process.

The State may set different levels for maximum and minimum QHP enrollment in future years if the temporary suspension of the auto-assignment process, again becomes necessary, to meet its annual budget target.

#### Re-assignment of Inactive QHP Beneficiary to Coverage Through FFS

DHS will further define an active and inactive QHP beneficiary through the state rule-making process to be effective on or after January 1, 2023. DHS will notify CMS 60 days prior to the effective date of any change to the definition. An active QHP beneficiary is an individual who has taken any of one of many activities, including the selection of their QHP, the use of coverage for a preventative screening or service, the use of coverage for a medical service, the completion of a health assessment, the positive response to an HII or EII

opportunity, and other such actions. The identification of activities will be done through data matches with QHPs and state agencies and will not require any reporting by the beneficiary. The beneficiary who has been identified as inactive and the QHP will receive notification prior to the re-assignment. The notification will identify the many activities and examples of activities that the individual may take to return to active status and QHP coverage which will include the selection of a QHP. This provision applies only to re-assignment of inactive QHP beneficiaries to FFS coverage and shall not have any impact on eligibility for the ARHOME program or any other Medicaid program. Re-assignment shall not include failure to pay a premium or other cost sharing obligation of the individual. The reasons and criteria for re-assignment shall not include the medical condition of the individual.

#### Notices.

ARHOME members will receive a notice or notices from Arkansas Medicaid or its designee advising them of the following:

- a. <u>QHP Selection</u>. The notice will include information regarding how ARHOME members can select a QHP and information on the State's auto-assignment process in the event the member does not select a plan.
- b. <u>State Premiums and Cost sharing</u>. The notice will include information about the member's premium and cost sharing obligations, as well as the quarterly cap on premiums and cost sharing.
- c. <u>Access to Services until QHP Enrollment is Effective</u>. The notice will include the Medicaid Identification Number (MID) and information on how members can use their MID to access services until their QHP enrollment is effective.
- d. <u>Wrapped Benefits</u>. The notice will also include information on how members can access wrapped benefits, or services that are provided directly by fee-for-service Medicaid. The notice will identify which services are wrapped benefits and the phone number to call or the website to visit to access wrapped benefits.
- e. <u>Grievances and Appeals</u>. The notice will also include information on grievance and appeal rights and how to access the grievance and appeal process. Grievances and Appeals are described in greater detail in Section VIII, "Fair Hearing Rights."
- f. <u>Identification of Medically Frail and Behavioral Health PASSE Members</u>. The notice will include information describing how ARHOME beneficiaries who believe they are medically frail or in need of Behavioral Health Services that are provided through a PASSE can request a determination of whether they are exempt from ABP and fall into one of these two categories. The notice will also include ABP options.
- g. <u>Timely and Adequate Notice Concerning Adverse Actions</u>. The notice will give members timely and adequate notice of proposed action to terminate, discontinue or suspend their eligibility or to reduce or discontinue services they may receive under Medicaid regulations.
- **C.** Enrollment Projections Please specify the data source(s), methodology, and supporting analysis used, including an explanation of the assumptions used and any limitations on the data, as applicable, to derive the enrollment counts.

The proposed Demonstration will use a per capita methodology to establish Budget Neutrality (BN). The State will not assume risk on enrollment. Enrollment projections are

important as they are used to set "without waiver" ("WOW") and "with waiver ("WW") expenditures over the new five-year period. Total member months are determined at the end of the five year Demonstration period to calculate the amount of payment owed to the federal government if the BN per capita amount is exceeded.

In its June 2016 application for the current Demonstration, DHS projected enrollment in the Demonstration would grow 2.5% annually and increase from 2,953,513 member months in CY 2017 to 3,260,126 in CY 2021. Member months are used to account for the fluctuation in enrollment within a 12-month period as month-to-month enrollment varies. Some beneficiaries are enrolled for all 12 months within the same calendar year while others are enrolled for shorter periods of time. Table 2 below illustrates the differences in projected enrollment and actual enrollment in AR Works.

Year	Projected Member Months	<b>Actual Member Months</b>
CY 2017	2,953,513	3,143,965
CY 2018	3,027,351	2,714,418
CY 2019	3,103,034	2,432,883
CY 2020	3,180,610	2,802,062
CY 2021	3,260,126	Not complete

Table 3—Projected and Actual Arkansas Works Demonstration Enrollment 2017-2021

Medicaid enrollment is highly sensitive to changes in the national, state, and local economies. This is clearly illustrated in comparing enrollment in CY 2019 and CY 2020. In CY 2019, the unemployment rate in Arkansas ranged from 3.4% to 3.6%. Average monthly enrollment in the new adult group in 2019 was 251,647 and ranged from 245,198 at the low in February 2019 to the high of 259,518 beneficiaries in December 2019. The number of beneficiaries enrolled in a QHP ranged from 191,587 (February) to 210,531 (October). The average monthly enrollment in the QHPs for CY 2019 was 202,588.

At the end of March 2020, there were 258,130 beneficiaries in the new adult group, of which 211,927 were enrolled in a QHP. The Arkansas unemployment rate spiked in April 2020 at 10.0% due to the COVID pandemic. Monthly enrollment in the new adult group between March 2020 and March 2021 grew by nearly 60,000 people. The unemployment rate in Arkansas has declined back to 4.4 percent in March 2021, but enrollment continues to grow because regular re-determinations and dis-enrollments have been suspended as a result of implementation of Section 6008 of the Families First Coronavirus Response Act (FFCRA). Monthly enrollment for the new adult group was 318,095 in March 2021, of which 271,320 were enrolled in a QHP.

The end of the PHE will likely have a significant impact on enrollment, although there are unresolved questions about timing and implementation. After PHE ends, DHS will reset the member month estimate for CY 2022. Beyond 2022, DHS estimates annual growth rate will reflect normal population growth. DHS intends to use CMS National Health Expenditure (NHE) data on Medicaid enrollment as a guide to inform projections for CYs 2023-2026. Enrollment projections are described in greater detail in Section VI, "Financing and Cost Projections."

#### **Impact of Churn on Enrollment and Dis-enrollment**

Every Section 1115 Demonstration is required to be evaluated. Section IX describes the "Performance Baseline Data" for the new ARHOME program and Section X describes the "Evaluation" for the new ARHOME program. Understanding how "churn" impacts enrollment will be important to the proper evaluation of ARHOME. Churn is well known to the Medicaid program and researchers. It describes movement of individuals on and off the program within a single year and over multiple years. Observing that churn occurred does not provide an explanation for why churn occurred. As previously stated, Medicaid enrollment is highly sensitive to the economy. The end of the PHE will have a significant impact on churn. Changes in policies and operations can also have an impact on churn. Table 4 provides enrollment data that illustrates the churn that has taken place in the Arkansas Works program between CY 2017 and CY 2020.

	Unduplicated Count of Enrollees	Average Monthly Enrollment	Enrolled in the Full CY (Jan. 1-Dec. 31)	Newly Enrolled in the CY	Previously Enrolled, Returned
CY 2017	434,012	325,987	224,079	87,542	13,348
CY 2018	398,741	291,320	179,213	76,509	22,123
CY 2019	367,611	266,048	173,176	68,355	43,220
CY 2020	357,727	285,841	222,263	56,063	38,280

Table 4—Churn in Arkansas Works CY 2017-2020

Over this four-year period, there were 172,900 (27.2%) individuals enrolled for at least one month in all four years and 174,389 (24.5%) who were enrolled in only one calendar year. The enrollment numbers in each year include unique circumstances:

- During 2017, DHS caught up on its re-determinations backlog and improved its eligibility accuracy and timeliness.
- During 2018, the Work and Community Engagement (WCE) notifications began in June 2018. The earliest month in which someone could have been disenrolled for noncompliance was September 2018 as individuals could not be disenrolled until three months of noncompliance.
  - o In CY 2018, 134,116 individuals disenrolled from AR Works. Of these, 44,730 (33.3%) returned in 2018, 2019, or 2020.
  - o Nearly 88% of those who disenrolled in 2018 left for reasons other than WCE.
  - o 18,281 (13.6%) disenrolled due to increased household income.
  - o 16,583 (12.4%) were disenrolled due to non-compliance with the WCE.
  - 7,364 of those disenrolled due to WCE non-compliance returned to Medicaid coverage within 12 months of disenrollment (44.4% of disenrolled for noncompliance)
- During 2019, the WCE were in effect from January to March. No one was disenrolled for non-compliance as individuals could not be disenrolled until three months of non-compliance.
  - o In CY 2019, 95,685 individuals disenrolled from AR Works. Of these, 22,173 (23.2%) returned in CY 2019 or CY 2020.

- During 2020, the PHE due to COVID-19 dramatically reduced disenrollments. The number of people enrolled for the entire CY 2020 was nearly 50,000 higher than those enrolled for the entire CY 2019.
  - o In CY 2020, 49,507 individuals disenrolled from AR Works.

The evaluation of ARHOME will include contemporaneous interviews with a sample of individuals who disenroll and will leverage the state's All-Payers Claims Database (APCD) to determine whether those who disenroll obtain another source of coverage for health insurance.

#### **ARHOME Policy Changes That May Impact Enrollment**

The most significant impact on enrollment will be the end of the PHE, which will result in redetermination actions. After that time, enrollment is expected to reflect historical levels. Proposed changes to the Demonstration are not changes to conditions of eligibility. Participation in the three types of Life360 HOMEs is voluntary. Beneficiaries' use of incentives to access health and economic independence initiatives is voluntary. Copayments do not impact eligibility for the program or enrollment in a QHP.

The only policy change that DHS anticipates may impact enrollment is the provision on premiums for individuals with income above 100% FPL who will apply for the program in the future. Premiums already apply to the this population so any deterrent to enrollment is already occurring. The premium amount paid by the individual in ARHOME will be a small increase above the current amount that reflects the indexing of ACA premiums. The payment of premiums is not a condition of eligibility and therefore non-payment will not result in a loss of eligibility or loss of enrollment in a QHP. If significant numbers of beneficiaries do not pay their premiums, however, lack of payment may impact future premium rates.

Many individuals who ultimately become enrolled in the Demonstration apply for coverage through HealthCare.gov. The website explains that premiums to pay for their coverage are designed to be "affordable," not "free." At the time of application, individuals may not know they could be become enrolled in Medicaid.

The Demonstration evaluation will consider whether the application of a premium will have an impact on the "take up" rate for new applicants. The use of a premium is critical to assess whether individuals value coverage as insurance. It is also vital to help beneficiaries bridge the Medicaid "benefit cliff."

There is little research on the impact of premiums on enrollment that is informative to the adult population covered by the Demonstration. The Congressional Budget Office (CBO) estimates that of the 29.8 million individuals who were uninsured in 2019, two-thirds are eligible for subsidized coverage. Of the uninsured, 17% are eligible for Medicaid or CHIP. One paper estimates that of individuals with income between 138% and 200% FPL who are

<sup>40</sup> https://www.cbo.gov/system/files/2020-09/56504-Health-Insurance.pdf

eligible for ACA subsidies, nearly 17 percent remain uninsured.<sup>41</sup> Overall, the literature on take-up rates of insurance post-ACA points to further need for research.

A recent CMS paper, "Affordability in the Marketplaces remains an issue for Moderate Income Americans," provides a useful comparison between the maximum amount a Demonstration enrollee will pay in premium and copayments to the average financial exposure of individuals by age and income levels. According to CMS, an average 30-year-old with \$20,000 in income could still face paying more than 14% of income for premium, deductible, and out-of-pocket expenses. The maximum percentage an ARHOME enrollee would pay for premium and copayments is 5% of household income. The ARHOME Demonstration therefore provides greater protection for individuals with income between 100% and 138% FPL than individuals at the same income level in states that did not expand Medicaid to the new adult group who purchase individual insurance coverage through the Marketplace.

Sharing the cost of coverage is an important element of health insurance and demonstrates the individual values coverage. If cost to the individual is the only consideration, ARHOME makes coverage even more "affordable" and therefore should have a higher take-up rate than individuals at the same income levels who receive subsidies only for their premiums.

The American health insurance system is also based on some level of active participation by individuals in exercising choice. Giving individuals a choice among health plans is an important element to competition, which is necessary to hold down costs.

Under the current Demonstration, 80% of individuals do not make an active choice of their QHPs and are instead auto-assigned. In 2023, DHS expects to implement processes and procedures for identifying "inactive" beneficiaries. These inactive beneficiaries still will be in the Demonstration population but covered through FFS. The evaluation will include whether individuals value insurance coverage by taking one of many actions, including simply choosing a QHP to return to QHP coverage.

D. Eligibility and Enrollment Design Flexibilities – The State should indicate the provision(s) that it is requesting to <u>not apply</u> to the demonstration in order to permit the State to implement the program flexibilities made available under the Demonstration initiative through the use of section 1115(a)(2) authority.

Waiver authorities that are requested for the Demonstration are covered in Section VII, "Section 1115 Authorities."

key-to-increasing

42 See <a href="https://www.cms.gov/CCIIO/Resources/Forms-Reports-and-Other-Resources/Downloads/Impact-Premium-Affordability.pdf">https://www.cms.gov/CCIIO/Resources/Forms-Reports-and-Other-Resources/Downloads/Impact-Premium-Affordability.pdf</a> Appendix I

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<sup>&</sup>lt;sup>41</sup> <u>https://www.cbpp.org/research/health/improving-aca-subsidies-for-low-and-moderate-income-consumers-is-key-to-increasing</u>

## Section III – Benefit Package

For populations covered under this Demonstration initiative, benefits generally will be expected to align with coverage available through the individual health insurance market, such as qualified health plans (QHPs) offered through the Exchange in the state or in another state. States may also propose other benefit options for providing comprehensive coverage that meet larger health reform and Medicaid objectives. The State should complete the applicable sections below that correspond with the benefits package it proposes to provide under the Demonstration.

- A. Essential Health Benefits Package. The State is aligning the benefit package for this demonstration population with the EHB-benchmark plan used by the State's Department of Insurance for purposes of the individual market in the state by providing the coverage described in that EHB-benchmark plan, in a manner that complies with the EHB requirements for the individual insurance market under 45 CFR 156.100 through 156.125, including the regulation at 45 CFR 156.115(a)(3) applying the requirements of the Paul Wellstone and Pete Domenici Mental Health Parity and Addiction Equity Act of 2008 (MHPAEA) as implemented at 45 CFR 146.136, and with the annual and lifetime dollar limit prohibition at 45 CFR 147.126. The benefits provided under an alternative benefit plan (ABP) for the new adult group are reflected in the Arkansas ABP State Plan.
- **B.** Additional ARHOME Benefits and Services. Members affected by this Demonstration will receive additional "wrap around" benefits as set forth in Section 1905(y)(2)(B) of the Act and 42 CFR § 433.204(a)(2). These benefits are described in Arkansas's Medicaid State Plan. The State will provide, through FFS Medicaid, wrap benefits that are required for the ABP, but not covered by the QHPs. These benefits consist of NEMT and Early Periodic Screening, Diagnosis and Treatment (EPSDT). The State will fulfill its responsibilities for coverage of 19 and 20 year olds with respect to EPSDT services that are described in the requirements of Sections 1905(a)(4)(b) (services), 1902(a)(43) (administrative requirements), and 1905(r) (definitions). The State will establish prior authorization for NEMT in the ABP. Beneficiaries served by the Indian Health Services (IHS) or Tribal facilities and medically frail beneficiaries will be exempt from such requirements.
- C. Access to Wrap Benefits. In addition to receiving an insurance card from the applicable QHP issuer, ARHOME members will have a Medicaid identification number (MID) through which providers may bill for wrap benefits. The notice containing the MID will include information about which services ARHOME members may receive through FFS Medicaid and how to access those services. This information is also posted on DHS's Medicaid website and will be provided through information at DHS call centers and through QHP issuers.
- **D.** Access to Federally Qualified Health Centers (FQHCs) and Rural Health Centers (RHCs). ARHOME members will have access to at least one QHP in each rating area that contracts with at least one FQHC and RHC. Payment will be based on a value-based payment (VBP) methodology consistent with regulations applicable to QHPs at 45 CFR 156.235(e).

- **E. Prescription Drug Coverage.** State will provide a prescription drug benefit in accordance with section 1927 of the Act.
- **F.** Institution for Mental Disease (IMD) IMD Coverage. The State is requesting Section 1115(a)(2) authority to provide services to individuals in an IMD for the purpose of providing them treatment for Serious Mental Illness (SMI) or Substance Use Disorder.
- G. Care Coordination through Community Bridge Organizations. DHS will enter into cooperative agreements with three types of Community Bridge Organizations (CBOs) for the targeted populations identified in this application. These CBOs will be known as Life 360 HOMEs. ARHOME members enrolled in QHPs and eligible to receive Life 360 HOME services will have access to Life 360 HOMEs participating in their area. The CBOs will receive direct payment from DHS to provide intensive care coordination to the target populations previously described in Section I. The new care coordination benefit is not provided by nor funded through QHPs but will be counted as Demonstration expenditures.

Care coordination includes screening and assessing the individual's needs for SDOH supports, the development of a person-centered support plan to set the socioeconomic goals to be achieved, coordination with external medical and nonmedical providers, effective communication with clients and community partners, follow-up, and community transitions. These activities may be directed by community "coaches," peer specialists, peer counselors, and home visitors who work directly with individuals and their families to improve their skills to be physically, socially, and emotionally healthy to live successfully in their communities. This service will be available only through a Life360 HOME. A Life360 HOME must be a hospital. The hospital may provide care coordination through its own employees or through cooperative agreements with local partners as defined by DHS.

Care Coordination Benefits	
Name of Benefit	Service Description, Limitations, and
	Provider Qualifications
Care Coordination through Rural Life 360 HOME	Hospitals enrolled as Rural Life360 HOMEs will provide SDOH screening and referral to local community resources to anyone in the community. They will employ "coaches" or peers to assist ARHOME beneficiaries with a serious mental illness (SMI) or substance use disorder (SUD) and with getting medical treatment and with meeting health-related
	social needs.

Care Coordination through Maternal Life 360 HOME	Hospitals enrolled as Maternal Life 360 HOMEs will provide or will contract with a partner to provide home-visiting services to members with high-risk pregnancies. Qualified beneficiaries are eligible to begin receiving home visiting services during pregnancy and for two years following the birth.
Care Coordination through Success Life 360 HOME	Hospitals enrolled as Success Life360 HOMEs will partner with one or more non- profit community service organizations to provide proven support models to young adults to help them address health-related social needs, such as finding safe and stable housing, being effective parents and finding a path to long-term economic independence through work and education.

**H. Incentives.** The QHPs will offer incentives to reward their members for participating in the Health Improvement Initiative or the Economic Independence Initiative. These are not additional benefits but rather small rewards to encourage their members to use preventative care, achieve personal health goals, or participate in a wide variety of opportunities available to participate in increasing employment, education, training, or skills development. These will be described in the annual purchasing guidelines and the annual Memorandum of Understanding.

# **Section IV – Premiums and Cost Sharing**

- A. Beneficiary Protections States may have broad flexibility to establish premiums and cost sharing structures. We would expect states to adhere to the following overarching limitations:
  - Aggregate out-of-pocket costs incurred by beneficiaries covered under the Demonstration would not exceed five percent of the beneficiary's household income, measured on a monthly or quarterly basis.
  - Premiums and cost sharing charges for individuals needing treatment for substance use disorder and individuals living with HIV as well as cost sharing charges for prescription drugs needed to treat mental health conditions would not exceed amounts permitted under the statute and implementing regulations. States similarly would not be permitted to suspend enrollment for such individuals for failure to pay premiums or cost sharing, even if authorized for other individuals under the demonstration.

The state should check one of the below options to confirm whether it intends to implement cost sharing requirements (i.e., enrollment fees, premiums, cost sharing or similar charges) for individuals targeted by this Demonstration initiative.

NO, this demonstration will not have any beneficiary requirements for premiums or cost
sharing. If the State checks this box, it should proceed to section V of this application.



**YES**, this demonstration will have beneficiary requirements for premiums, deductibles, co-payments, and/or similar cost sharing charges. If the State checks this box, it should also complete subsection B and C of this application section.

B. Beneficiary Cost sharing Structure – The State should identify the premium and/or cost sharing structure that it intends to implement during the course of the approved demonstration period. If the State is anticipating using a range of premium and/or cost sharing options over the course of the approved demonstration period, the State should identify the range of options as indicated in the designated boxes below.

DHS will set premiums and cost sharing obligations by FPL bands in 20 point increments beginning at 0% FPL to all members in the QHPs to provide the same Actuarial Value (AV) across the FPL bands with a cap of 5% of income each quarter. Members in the same FPL band will pay at the lowest level in the band.

ARHOME will require those individuals with income above 100% FPL to pay a share of the QHP premium beginning at 2.07% of an individual's household income in 2022. The premium percentage will be indexed annually to follow the Department of Treasury Applicable Percentage Table for each year.

The amounts for premiums and cost sharing will be updated when necessary to reflect changes in federal allowable amounts. DHS will post changes as they occur and go into effect but will not be required to submit amendments to the Demonstration for CMS approval. In 2022, these amounts will be:

- \$4.70 for an outpatient service (physicians visits, therapies, labs, other professional services outside a hospital setting).
- \$4.70 for a preferred drug.
- \$9.40 for non-emergency use of the emergency department
- \$9.40 for a non-preferred drug
- \$0 for an inpatient hospital stay; (\$87 is allowable under federal rules)

DHS will apply a cost sharing of \$20 per day for a stay in a nursing facility. Cost sharing will not be applied for pregnancy-related services or certain preventative services such as family planning.

Individuals who are enrolled in FFS as medically frail and those enrolled in a PASSE will not be subject to cost sharing and/or premiums.

The distribution of beneficiaries by FPL band can vary month-to-month. The tables below show the distribution at three different points in time:

# Distribution of ARWorks Enrollees By FPL Band

FPL Band	Unduplicated Enrollee Count	Percentage of ARWorks Enrollees
0-20%	122,759	39.22%
21-40%	17,055	5.45%
41-60%	25,180	8.05%
61-80%	33,670	10.76%
81-100%	38,893	12.43%
101-120%	37,751	12.06%
121-138%	29,861	9.54%
> 138%	7,797	2.49%
Grand Total	312,966	

Table 5—ARWorks Enrollees who were enrolled on 12/31/2020

FPL Band	<b>Unduplicated Enrollee Count</b>	Percentage of ARWorks Enrollees
0-20%	146,248	50.63%
21-40%	17,748	6.14%
41-60%	22,100	7.65%
61-80%	25,845	8.95%
81-100%	26,883	9.31%
101-120%	23,939	8.29%
121-138%	16,490	5.71%
> 138%	9,605	3.33%
Grand Total	288.858	

Table 6—ARWorks Enrollees October 31, 2020 Snapshot

FPL Band	<b>Unduplicated Enrollee Count</b>	Percentage of ARWorks Enrollees
0-20%	104,569	38.34%
21-40%	13,501	4.95%
41-60%	22,174	8.13%
61-80%	31,760	11.64%
81-100%	36,522	13.39%
101-120%	35,124	12.88%
121-138%	27,144	9.95%
> 138%	1,975	0.72%
<b>Grand Total</b>	272,769	

Table 7—ARWorks Enrollees who were enrolled on 12/31/2019

**Premium/Cost sharing Design/Flexibilities.** The State should describe the proposed premium and/or cost sharing structure to be implemented under this Demonstration.

# **Premiums**

ARHOME will require individuals above 100% FPL to pay part of the premium, based on the member's FPL band. The amounts for calendar year 2022 are provided below.

FPL	0%-100%	101%-120%	120%+
Annual	\$0	\$269.28	\$322.61
Monthly	\$0	\$22.44	\$26.88

Under ARHOME, any premiums not paid will be considered a debt to the carrier. The State will no longer use the tax intercept process to collect unpaid premiums as in the current program.

Premiums and cost sharing cannot and will not be applied to ARHOME members who are medically frail or who are enrolled in a PASSE. QHPs will be permitted to waive premiums for members who meet health improvement initiative and/or economic independence initiative requirements as approved by DHS as an incentive to participate in an initiative.

# ☐ Co-payments

ARHOME members will pay co-payments based on their FPL income bracket with an overall 5% cap on household income per quarter. The maximum annual amounts for copayments in calendar year 2022 are provided below.

0-20%	21-40%	41-60%	61-80%	81-100%	101- 120%	120%+
\$0	\$83.85	\$163.70	\$243.56	\$323.42	\$381.16	\$456.63

Under ARHOME, any co-payment that is not paid will be considered a debt to the provider. The combined 5% cap on premiums and copayments on household income will be applied on a quarterly basis. Cost sharing will generally follow the federal allowable amounts. Exceptions are:

- No co-payments for an inpatient hospital stay
- No co-payments will be permitted for ARHOME members who are medically frail or who are enrolled in a PASSE.
- As in the current Demonstration, DHS will make advanced cost sharing reduction payments (ACSR) to the QHPs and will reconcile the ACSR payments to actual payments. QHPs will be permitted to waive cost sharing for members who participate in health improvement initiative and/or economic independence initiatives as approved by DHS.

C. Beneficiary Consequences for Non-payment – Describe any consequences for beneficiary non-payment of premiums and/or cost sharing charges.

Payment of cost sharing is not a condition of eligibility. Medicaid rules for the use of copayments will apply. A provider cannot refuse to provide service for non-payment at the first occurrence but can refuse to provide a future service due to non-payment. Non-payment of premium and/or cost sharing will be considered a debt to the QHP or to the provider. QHPs will not be permitted to disenroll members for failure to pay premium or cost sharing.

D. Calculating Beneficiary Cost sharing – Describe the State's process for calculating the five percent limit on a monthly or quarterly basis and ensuring that beneficiaries do not incur cost sharing that exceeds five percent of the beneficiary' household income. Premiums and cost sharing incurred by the beneficiary, spouse, children and other members of the beneficiary's household, as defined in 42 CFR 435.603(f), will be counted toward the five percent limit.

Individuals will be distributed into premium and cost sharing bands based on their reported household FPL. The bands will be divided into 20 percentage point increments (e.g., 0-20%, 21-40%, etc.). The income amount for the calculations will be based on the income for a household at the lowest end of each band. Table 7, shown previously, is duplicated here to show the distribution of beneficiaries on December 31, 2020. Because everyone's amount of cost sharing in each FPL band is calculated at the lowest level, more than 39% would not have had a cost sharing obligation at that time. More than 20% of beneficiaries had income above 100% and would have premium and copayments apply.

FPL Band	Unduplicated Enrollee Count	Percentage of ARWorks Enrollees
0-20%	122,759	39.22%
21-40%	17,055	5.45%
41-60%	25,180	8.05%
61-80%	33,670	10.76%
81-100%	38,893	12.43%
101-120%	37,751	12.06%
121-138%	29,861	9.54%
>138%	7,797	2.49%
Grand Total	312,966	

Table 8—ARWorks Enrollees who were enrolled on 12/31/2020

Members in the same FPL band will pay at the lowest level in the band. For example, a member with a household income of 110% would fall in the 101%-120% FPL band and would be charged a premium of 2% of the income for a single household at 101% FPL and up to 3% of that income for other cost sharing. As a result, there will be two premium amounts established each year (2% of 101% FPL and 121% FPL) and six amounts for maximum cost sharing.

Each year DHS will use the updated federal FPL to establish the allowable monthly premiums and the maximum quarterly cost sharing amounts that members can incur. QHPs will sign a memorandum of understanding agreeing not to charge more than the established monthly premium rate or the maximum cost sharing amount based on the member's FPL band. QHPs will track each beneficiary's cost sharing obligation and Maximum Out-Of-Pocket levels per quarter. When a beneficiary's maximum amount of has been reached in a quarter, providers will be alerted by the QHP payment system to not collect a copayment for the remainder of the quarter. The QHP will instead make the payment to the provider. These amounts will be reported to DHS in the CSR reconciliation process and paid to the QHP.

E. Applicable Federal Premium/Cost sharing Design Standards – Pursuant to the expenditure authority offered under this demonstration initiative, the expenditures under the approved Demonstration will be regarded as expenditures under the Medicaid State Plan. The below table lists common standard requirements pertaining to cost sharing that we expect would be applicable under the demonstration and that states would be expected to administer in a manner analogous to the processes utilized for the administration of the Medicaid State Plan.

Standard Premium/Cost sharing Design Provisions Applicable to this Section 1115(a) Demonstration Opportunity
The State will have safeguards to ensure that its process as described in section IV.D above is properly calculating and ensuring adherence to the requirement that beneficiaries do not incur cost sharing that exceeds the five percent limit on a monthly or quarterly basis.
The State will have a process for providing beneficiary and public notice of premiums, cost sharing and similar charges under the demonstration consistent with the notice requirements described in 42 CFR 447.57.

For the provision(s) checked above, the State is proposing the following demonstrationspecific approach for compliance as follows:

Safeguards for ensuring cost sharing meets requirements: Premium levels and cost sharing maximums will be established in the memorandum of understanding signed by participating QHPs, along with penalties for exceeding the caps and a requirement to refund any member for excessive premium or cost sharing charged.

**Notices.** ARHOME members will receive a notice or notices from the QHPs, Arkansas Medicaid or its designee that includes information about the member's premium and copayment obligations, as well as the quarterly cap on premiums and cost sharing. Premium and co-payment maximums will be posted on the ARHOME website.

F. Goals and Objectives of Demonstration – The State should also describe the rationale for how the use of cost sharing is necessary for the State to meet the intended goals and objectives of the demonstration.

Beneficiary participation in premiums and cost sharing is an important feature to demonstrate that the individual values coverage as health insurance and values the health care professional who provided the medical service.

The State needs Demonstration authority to apply premiums to those with income above 100% FPL but it does not need Demonstration authority to apply the levels of copayments to beneficiaries at all income levels. The specified copayments are within the allowable amounts under Medicaid rules. However, Medicaid rules also specify that a Medicaid payment to a provider is payment in full and that the provider is prohibited from balance billing the beneficiary. Thus, the State needs Demonstration authority to reimburse providers for cost sharing *above* what a provider would otherwise receive for a service provided to a Medicaid beneficiary.

These additional payments are made in the form of "cost sharing reduction" payments. DHS estimates each month the amount of cost sharing beneficiaries will incur when receiving services from medical providers. DHS makes "Advance Cost Sharing Reduction payments ("ACSR") to the QHPs each month and the QHPs pay the providers for the amounts of cost sharing that would otherwise be the obligation of the beneficiaries. These ACSR payments are reconciled each month to the actual amount of cost sharing the QHPs pay out to providers.

In private insurance, and, in Medicare, the premium accounts for only part of the total cost of coverage. An individual would typically also pay a deductible and co-insurance for coverage. As previously shown in Table 7, nearly one in four beneficiaries enrolled have income above 100% FPL. As their earnings continue to increase, they will move into private sector coverage for which they will be required to pay cost sharing in order to maintain and use coverage.

This section of the Demonstration goes to the central parts of the ACA framework—expanding the health insurance pool and increasing the affordability of health insurance. As previously described in Section I, health insurance serves two major purposes—to gain access to necessary medical services and to protect against unforeseen and unpredictable financial losses. Insurance requires participation from a person when he/she *does not* have an immediate medical need. Sharing risk is central to the very concept of insurance.

The second part is affordability. Even with subsidies that are available through employers and federal tax credits, individuals around the country make decisions about affordability and value for themselves. Since enactment of the ACA, many advocates have since promoted the idea that Medicaid is no longer just "medical assistance," but now the nation's *health insurance program* for people with low income. Indeed, since 2011, Medicaid rules have described it as an "insurance affordability program." But do the individuals themselves in this new adult eligibility group view coverage as insurance, treat it as insurance, and value it as insurance including by paying for a small part of their coverage? To determine whether these beneficiaries find coverage to be "affordable" is consistent with the objectives of the program.

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<sup>&</sup>lt;sup>43</sup> For example, see <a href="https://www.kff.org/medicaid/issue-brief/10-things-to-know-about-medicaid-setting-the-facts-straight/">https://www.kff.org/medicaid/issue-brief/10-things-to-know-about-medicaid-setting-the-facts-straight/</a>

# Section V – Delivery System and Payment Models

A. Delivery System Type – The State should check which delivery system(s) it intends to use for the Demonstration population:

	Delivery System
	Managed Care
	☐ Managed Care Organization (MCO)
	Prepaid Inpatient Health Plan (PIHP)
	Prepaid Ambulatory Health Plan (PAHP)
	☐ Primary Care Case Management (PCCM)/PCCM-Entities
	Fee-for-Service (FFS)
	Section 1902(a)(23) and implementing regulations at 42 CFR 431.51, which allows a beneficiary to obtain services from any institution, agency, community pharmacy, or person qualified to perform the services and who undertakes to provide such services.
	Restrict a beneficiary (except in emergency circumstances) to obtaining services from any provider or practitioner who provides services in compliance with the State's written standards for reimbursement, quality, and utilization of covered services, provided that the State's standards are consistent with accessible, high-quality delivery, and efficient and economic provision of covered services. <i>Please describe here the services that are subject to this approach:</i>
<u> </u>	
$\boxtimes$	Premium Assistance

B. Enrollment Strategies – For a state using managed care or premium assistance delivery system(s), it should describe below how the eligibility groups will be enrolled.

**Qualified Health Plans (QHPs).** The State will use premium assistance to support the purchase of coverage for ARHOME beneficiaries through Marketplace QHPs.

Choice of QHPs. Each ARHOME member required to enroll in a QHP will have the option to choose between at least two QHPs in the appropriate metal level in the member's rating area that are offered in the individual market through the Marketplace. The State will choose which metal level plans

should be purchased based on the best interests of the State. The State will pay the full cost of QHP premiums, minus the member-paid premium.

- a. ARHOME members will be permitted to choose among all qualified QHPs that are offered in their geographic area and that meet the purchasing guidelines established by DHS, in conjunction with Arkansas Insurance Department (AID), for that calendar year.
- b. ARHOME members will have access to the same networks as other members enrolling in QHPs through the individual Marketplace.

Memorandum of Understanding (MOU) for QHP Premium Assistance. The Arkansas Department of Human Services (DHS) has entered into a memorandum of understanding (MOU) with each QHP that enrolls members. Areas that are addressed in the MOU include, but are not limited to:

- a. Enrollment of members in populations covered by the Demonstration;
- b. Payment of premiums and cost sharing reductions (CSRs), including the process for collecting and tracking member-paid premiums and cost sharing;
- c. Reporting and data requirements necessary to monitor and evaluate the Demonstration, including performance quality metrics;
- d. Requirement for QHPs to provide, consistent with federal and state laws, claims and other data as requested to support state and federal evaluations, including any corresponding state arrangements needed to disclose and share data, as required by 42 CFR § 431.420(f)(2), to CMS or CMS's evaluation contractors;
- e. Notice requirements; and
- f. Audit rights.
- C. Exceptions to Managed Care and Premium Assistance Enrollment of Beneficiaries in the Demonstration The State should describe below any demonstration populations that are excluded from the enrollment strategies in subsection B.

Individuals who are "inactive" may be re-enrolled in FFS. This provision is described in greater detail in Section II. This provision will take effect on or after January 1, 2023.

D. Other New Adult Eligibility Group Beneficiaries not in the Demonstration – The State should describe any beneficiaries in the new adult eligibility group not in the Demonstration.

As of the end of March 2021, there are a total of 320,865 individuals who have been determined eligible for Arkansas Medicaid under the new adult eligibility group. Of these individuals, 46,775 (15%) were covered through FFS. Expenditures on behalf of these individuals are not counted in the Demonstration. The ARHOME program will also provide coverage to individuals in the new adult eligibility group who are not in the Demonstration. These are listed below and described in greater detail in Section II.

- Medically Frail Individuals.
- Individuals in With Behavioral Health Needs.
- American Indian/Alaska Native Individuals.
- Interim Individuals.

**E.** Services Included in Each Delivery System – The State should list the services/benefits included in the demonstration's delivery system and note any differences by eligibility category.

Type	Population(s) Covered	Services Included
FFS	Individuals who are inactive and re-enrolled in FFS. This provision will be effective on or after January 1, 2023.	Members enrolled in FFS will receive ABP benefits as set forth in Section 1905(y)(2)(B) of the Act and 42 CFR § 433.204(a)(2). These benefits are described in Arkansas's Medicaid State Plan.
Premium Assistance	Except for individuals specified in FFS and Other, adults aged 19 through 64 eligible under the State Plan under	<b>ARHOME Benefits.</b> Members affected by this Demonstration will receive benefits as set forth in Section 1905(y)(2)(B) of the Act and 42 CFR §433.204(a)(2). These benefits are described in Arkansas's Medicaid State Plan.
	1902(a)(10)(A)(i)(VIII) of the Act, 42 CFR Section 435.119	Alternative Benefit Plan. The benefits provided under an alternative benefit plan (ABP) for the new adult group are reflected in the Arkansas ABP State Plan.
		Medicaid Wrap Benefits. The State will provide, through FFS Medicaid, wrap benefits that are required for the ABP, but not covered by the QHPs. These benefits include NEMT and Early Periodic Screening, Diagnosis and Treatment (EPSDT).
		• Early and Periodic Screening, Diagnosis and Treatment (EPSDT) Access. The State must fulfill its responsibilities for coverage, outreach and assistance with respect to EPSDT services that are described in the requirements of Sections 1905(a)(4)(b) (services), 1902(a)(43) (administrative requirements), and 1905(r) (definitions).
		• Access to NEMT. The State will establish prior authorization for NEMT in the ABP. Members served by the Indian Health Services (IHS) or Tribal facilities and medically frail members will be exempt from such requirements.
		<ul> <li>Access to Wrap Benefits. In addition to receiving an insurance card from the applicable QHP issuer, ARHOME members will have a Medicaid identification number (MID) through which providers may bill for wrap benefits. The notice containing the MID will include information about which services ARHOME members may receive through FFS Medicaid and how to access those services. This information is also posted on DHS's Medicaid website and will be provided through information at the DHS call centers and through QHP issuers.</li> </ul>

# **Section VI – Financing and Cost Projections**

#### A. Non-Federal Share Source(s).

**Non-Federal Share Source(s).** All sources of non-federal funding must be compliant with section 1903(w) of the Act and applicable regulations. The state should identify below, the source of non-federal share for each type of payment to be made under the demonstration, including specifying whether each source is a state general fund appropriation from the legislature to the Medicaid agency, intergovernmental transfers (IGTs), certified public expenditures (CPEs), health care-related taxes, or another mechanism. Include a full description of the financing arrangement(s) to be used.

The sources of non-federal funding for the ARHOME program are:

- 1. State general fund appropriation from the legislature to the Medicaid agency.
- 2. Revenue derived from 2.5 percent premium tax on health insurance products from the Qualified Health Plans.
- **B.** Expenditure History for Relevant Population(s) and Services The state should identify the total computable <u>net</u> expenditures from the Medicaid Budget and Expenditure System (MBES), Form CMS-64 for the most recent eight consecutive quarters after December 31, 2016 for which CMS has issued a finalized grant award to the state. This should be delineated for each population covered by the demonstration. Expenditures apply to a quarter based on the date the original payment is made, consistent with 45 CFR 95.13(b). Prior period adjustments and collections/offsets should be attributed to the quarter in which the original expenditure was made. Net expenditures include current quarter expenditures, prior period adjustments, and collections and offsets.

These historical expenditures are provided in the following Table.

CY Quarter	QHP Population Expenditures
Q1 2018	\$401,619,750
Q2 2018	\$414,320,573
Q3 2018	\$387,758,566
Q4 2018	\$350,695,570
Q1 2019	\$359,404,106
Q2 2019	\$378,838,330
Q3 2019	\$376,355,886
Q4 2019	\$380,446,183

Table 9—Historical Expenditures for the Demonstration

C. Expenditure Projections for Targeted Demonstration Population(s) – The state should provide its total cost projections for coverage of the targeted demonstration population(s) in annual aggregate totals for each demonstration year (DY) of this proposed demonstration; as supported by the historical expenditure data the state reported above in subsection B of this application section.

Targeted	DY01	DY02	DY03	DY04	DY05
Population	(2022)	(2023)	(2024)	(2025)	(2026)

QHP enrollees With Waiver	\$2,101,538,321	\$2,082,582,309	\$2,213,409,789	\$2,350,256,918	\$2,493,308,145
Without Waiver	\$2,255,456,731	\$2,271,730,930	\$2,462,218,836	\$2,668,679,326	\$2,892,452,034

In the box below, the state should describe the analysis used to derive the above cost projections for each targeted demonstration population.

The "with waiver" projected costs for each demonstration year are calculated using CY 2019 PMPM costs as identified in the historical data projected forward at an annual PMPM trend rate of 5% and multiplied by the anticipated enrollment. The projections also include costs for the new Life360 HOMEs and apply expected cost reduction resulting from premium and cost sharing parameters.

The "without waiver" projected costs for each demonstration year are calculated using CY 2019 PMPM costs as identified in the historical data projected at the annual PMPM trend rate of 7.3% and multiplied by the anticipated enrollment. The 7.3% represents the actual PMPM trend from CY 2018 to CY 2019. This trend rate compares to the trend rate of over 20% for the Newly Eligible Adult Group in the FFS delivery system. The "without waiver" projections do not include any costs for the Life360 HOMEs or any cost reductions attributable to member premium and cost sharing.

#### Table 10—Projected Expenditures CY 2022-CY 2026

**D.** Member Month Enrollment Data – This subsection should only be completed by states requesting "per capita cap" financing for this demonstration. The state should identify the total number of enrollee member months for the targeted demonstration population(s) that correspond to the base period expenditures reported by the state in subsection B of this application section.

# **Member Month Enrollment Projection for Targeted Demonstration Population(s)**

In the table below, the state should provide its total enrollee member month projection for the targeted demonstration population(s) for each demonstration year (DY) of this proposed demonstration. These projections should correspond with the unduplicated person count projections provided in section II of this application.

Targeted	DY01	DY02	DY03	DY04	DY05
Population	(2022)	(2023)	(2024)	(2025)	(2026)
QHP enrollees	2,970,000	2,787,600	2,815,476	2,843,631	

Table 11—Projected Member Months CY 2022-2026

Enrollment in AR Works increased significantly because of the suspension of disenrollment during the COVID pandemic during 2020 and 2021. DHS believes this increase will be temporary, and enrollment will decrease at the end of the Public Health Emergency (PHE), which is assumed to continue through the end of CY 2021. QHP enrollment is expected to average 280,000 members per month early in Demonstration Year 1 (CY 2022) which will decrease to 230,000 members each month by the end of CY 2022. For Demonstration Year 2 and subsequent years, a 1.0% annual membership growth is assumed. Membership is the same with or without the waiver.

Historical QHP member months by quarter are shown in Table 11 below:

Historical Period	<b>QHP Member Months</b>
Q01 2018	698,177
Q02 2018	718,195
Q03 2018	682,224
Q04 2018	615,822
Q01 2019	580,659
Q02 2019	602,820
Q03 2019	619,012
Q04 2019	630,393

Table 12—Historical Member Months CY 2018-2019

The historical membership data reflects DHS' internal tracking of membership by quarter for individuals enrolled in the QHPs. This level of enrollment detail is not available in the CMS 64 reports, but is consistent with the enrollment historically reported to CMS by DHS as part of the quarterly budget neutrality monitoring reports.

#### **Section VII – Section 1115 Authorities**

The Medicaid program flexibilities requested by the State in this Demonstration application are designed to be provided specifically pursuant to expenditure authority under section 1115(a)(2) of the Act, without the need for section 1115(a)(1) waiver authorities. The State should describe any component of the proposed policy options or approaches to program administration and design identified in this application template that the State believes additional authorities may be necessary to authorize the Demonstration.

# **EXPENDITURE AUTHORITY**

The following expenditure authorities shall enable Arkansas to implement the ARHOME Section 1115 demonstration:

- 1. Premium Assistance and Cost Sharing Reduction Payments. Expenditures for part or all of the cost of private insurance premiums in the individual market, and for payments to reduce cost share under such coverage for beneficiaries in the Demonstration.
- **2. Economic Independence Initiative.** Expenditures to the extent necessary to enable Arkansas to develop a process for identifying individuals engaged in employment, education, and training activities.
- **3.** Community Bridge Organizations. Expenditures for costs not otherwise matchable for all or some costs associated with creating and paying Community Bridge Organizations for the target populations identified in this application, in a manner inconsistent with requirements under Section 1902 of the Act.
- **4. Premium Assistance.** Expenditures for costs not otherwise matchable for some costs associated with paying the individual's share of premium for coverage purchased through the individual insurance Marketplace or through an employer for a limited time for certain

individuals who successfully complete a program offered under a Community Bridge Organization and whose income exceeds 138% of the Federal Poverty Level (FPL).

#### **Requirements Not Applicable to the Expenditure Authority:**

#### 1. Cost Effectiveness

Section 1902(a)(4) and 42 CFR 435.1015(a)(4)

To the extent necessary to permit the State to offer, with respect to members through qualified health plans, premium assistance and cost sharing reduction payments that are determined to be cost effective using state developed tests of cost effectiveness that differ from otherwise permissible tests for cost effectiveness.

Additionally, to the extent necessary to permit the State to offer Community Bridge Organization (CBO) through ARHOME services to special populations that are determined to be cost effective using state developed tests for cost effectiveness that differ from otherwise permissible tests for cost effectiveness.

#### **WAIVER LIST**

#### 1. Freedom of Choice

**Section 1902(a)(23)(A)** 

Under the State Plan, a beneficiary's freedom of choice of provider cannot be restricted. Waiver authority is needed to limit beneficiaries' freedom of choice among providers to the providers participating in the network of the beneficiary's QHP. No waiver of freedom of choice is requested for family planning providers enrolled in the Arkansas Medicaid program.

#### 2. Payment to Providers

Section 1902(a)(13) and Section 1902(a)(30)

QHPs are not restricted to the State Plan fee schedules. Waiver authority is necessary to provide for payments to providers equal to the rates determined by the QHP or for its members.

# 3. Premiums Section 1902(a)(14)insofar as it incorporates Sections 1916 and 1916A

Under the State Plan, Medicaid enrollees with incomes below 150% FPL may not be charged premiums. Therefore, authority to charge premiums starting at 100% FPL is necessary. Because individuals are enrolled in insurance products, it is important to maintain the premium provisions. Such authority was approved in the 2013 and 2016 Demonstrations. The amount of premiums will be updated to reflect the indexed amounts set by the U.S. Treasury for individual contributions for coverage purchased in the individual insurance Marketplace.

#### 4. Copayments

Section 1902(a)30; 447.15

The specified copayments are within the allowable amounts under Medicaid rules. However, Medicaid rules also specify that a Medicaid payment to a provider is payment in full and that the provider is prohibited from balance billing the beneficiary. Thus, the State needs

Demonstration authority to reimburse providers for cost sharing *above* what a provider would otherwise receive for a service provided to a Medicaid beneficiary.

## 5. Comparability

Section1902(a)(10)(B)

Waiver authority is needed to permit differences in benefit packages and services: 1) Individuals who are medically frail will receive an Alternative Benefit Plan under FFS that includes additional benefits under the State Plan such as personal care; 2) Individuals that have been identified through the Independent Assessment (IA) process with a high level of BH care needs will be enrolled in a PASSE that provides comprehensive medical services including services under 1915(i) authority; 3) Individuals served through a Life360 HOME will receive intensive care coordination to address their health-related SDOHs. Care Coordination activities include screening and assessing the individual's needs for SDOH supports. When supports are needed, a person-centered support plan will be developed to set socioeconomic goals, coordinate with external medical and nonmedical providers, and to connect clients with community partners. These activities may be directed by community "coaches," peer specialists, peer counselors, or home visitors who work directly with individuals and their families to improve their skills to be physically, socially, and emotionally healthy and to thrive in their communities.

Waiver authority is needed to enable the State to impose targeted cost sharing, that is, on some Medicaid beneficiaries in the same eligibility category but not all. The Demonstration will exclude certain beneficiaries in the new adult eligibility group from cost sharing-- the Medically Frail in FFS, those enrolled in a Provider-led Arkansas Shared Savings Entity (PASSE) program, Native Americans, and will allow QHPs to exclude some beneficiaries on a limited basis from cost sharing as a reward for their participation in health improvement or economic independence initiatives.

#### 6. Retroactive Eligibility

Section 1902(a)(34)

Under the State Plan, individuals determined eligible for Medicaid can seek payment for medical services for up to 90 days prior to the date eligibility was determined. Waiver authority is necessary to limit this period of retroactive coverage. The current Demonstration limits retroactive coverage to 30 days prior to date of application. The State seeks approval to extend this provision in ARHOME. The ARHOME Demonstration seeks to acclimate individuals to having insurance but retroactive eligibility is inconsistent with the way insurance coverage works. Due to the anticipated churn as a result of the end of the Public Health Emergency, the effective date of this provision will be delayed until July 1, 2022.

# 7. Prior Authorization Section 1902(a)(54) insofar as it incorporates 1927(d)(5)

To permit Arkansas to deviate from the State Plan to require that requests for prior authorization for drugs to be addressed within 72 hours, and for expedited review in exigent circumstances within 24 hours, rather than 24 hours for all circumstances as currently required in State policy. A 72-hour supply of requested medication will be provided in the event of an emergency.

#### 8. Payment for Services in an Institution for Mental Diseases (IMD) Section 1905(a)

Under the State Plan, federal financial participation (FFP) is generally not allowable to pay for medical services in an IMD for an adult in an IMD that exceeds 16 beds. Waiver authority is needed to claim FFP.

#### 9. Community Investment/Medical Loss Ratio

To encourage the QHPs to make community investments as defined in 45 C.F.R. 158.150 as "Activities that Improve Health Care Quality" as approved by DHS, the QHPs will be permitted to spend up to 1% of premium revenues on projects to benefit the community. Such expenditures will be counted as benefit expenditures rather than administrative costs in the calculation of a QHP's Medical Loss Ratio.

# **Section VIII – Fair Hearing Rights**

The State should choose one of the following options for providing fair hearing rights for the newly eligible adult group including those within the proposed Demonstration.

The State will comply with all notice and fair hearing provisions in 42 CFR part 431 subpart F.

for all applicants, eligibility determinations, and eligibility redeterminations for which the Department of Human Services is solely responsible. DHS is also solely responsible for taking actions that impact beneficiaries during their enrollment in FFS. The State proposes to utilize the internal and external grievances and appeals processes of the QHP for their members. QHPs must comply with federal and state standards governing internal and external insurance coverage appeals. The State proposes to utilize the internal grievances and external appeals processes of PASSEs for their members. PASSEs must comply with federal and state standards governing
Medicaid managed care organizations with oversight by the Arkansas Insurance Department and the Department of Health Services. Because of the stringent federal and state requirements for
QHPs and Medicaid managed care organizations with oversight by the Arkansas Insurance
Department and the Department of Health Services, the rights of all beneficiaries are strongly
protected.
As described below, the State is proposing the following fair hearing process, as an alternative to 42 CFR part 431 subpart E requirements, with the purpose of improving upon the fair hearing process outlined in these regulatory provisions. The State's description should include an explanation of how the State believes this alternative approach will improve upon the State's fair hearing process and will still afford to individuals applying for or receiving coverage in the Demonstration constitutional and statutory protections that include, but are not limited to, such basic elements as the right to advance notice of a termination or other adverse action; clearly explaining the reason for the action; a timely fair hearing before an impartial arbiter; the opportunity to be represented by counsel at the hearing and to present evidence, including the right to call witnesses; the right to know opposing evidence and cross examine witnesses; and a requirement that the tribunal hearing the case prepare a record of the evidence presented, make a decision based solely upon the evidence presented at the hearing, and produce written findings of fact and reasons for its decision).
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Other requirements rooted in laws other than the Medicaid statute, such as accessibility requirements for individuals living with disabilities or individuals with limited English proficiency also would apply to a Demonstration under section 1115(a)(2) authority.

#### **Section IX – Performance Baseline Data**

Baseline Data – The State should indicate below the documentation it is providing to describe its baseline performance data and any additional data the State Plans to use as part of this proposed Demonstration. This includes baseline performance data on CMS' mandatory subset of the Medicaid Adult Core Set quality measures as well as baseline data on CMS' set of continuous performance indicators as described in the Demonstration SMDL guidance. The specific baseline data submission requirements will vary depending on whether the State is proposing coverage of individuals that will be newly eligible under this demonstration, individuals already eligible for coverage, or a combination.

If the State is including in this		If the State is proposing coverage of
demonstration individuals already eligible		individuals under this demonstration that
for coverage, for whom baseline data		will be <b>newly eligible</b> , check the box(es)
should be available, check the box(es)		below to indicate the information that the
below to indicate the information that the		State is providing as an attachment to this
State is providing as an attachment to this		application.
application.		
☐ The State is providing as attachment		The State is providing as attachment
the baseline performance data for		its plan and timeline for how it
the mandatory subset of the Medicaid		will collect the baseline performance
Adult Core Set quality measures		data for the mandatory subset of the
described in Appendix D of the		Medicaid Adult Core Set quality
Demonstration SMDL guidance.		measures described in Appendix D
		of the HAO demonstration SMDL
		guidance.
The State is providing as attachment		☐ The State is providing as attachment
the baseline performance data on		its plan and timeline for how it
the continuous performance indicators		will collect the baseline performance
that it intends to use for timely		data on the continuous performance
indicators of potential issues		indicators that it intends to use for
impacting beneficiary access to		timely indicators of potential issues
coverage or care as described in		impacting beneficiary access to
Appendix H of the HAO		coverage or care as described in
demonstration SMDL guidance.		Appendix H of the HAO
		demonstration SMDL guidance.

**Additional Information.** Provide any additional information the State believes is important for CMS to understand its intended approach for performance measurement and the data it will use to establish baseline performance.

DHS reports baseline values for the Medicaid Adult Core Measures listed below. DHS will assess progress from those baseline values as part of ARHOME monitoring and evaluation.

# Adult Core Measures to be Used for ARHOME Monitoring & Evaluation with Established ARHOME Baseline Values

Medicaid Adult Core Measure Name	Abbrev.	Data Source	CY2019 Performance (Baseline)
Primary Care Access and Preventive Care			
Chlamydia Screening in Women Ages 21–24	CHL-AD	Administrative	
Cervical Cancer Screening	CCS-AD	Administrative	
Breast Cancer Screening	BCS-AD	Administrative	
Maternal and Perinatal Health			
Contraceptive Care – Postpartum Women Ages 21–44	CCP-AD	Administrative	
Contraceptive Care – All Women Ages 21–44	CCW-AD	Administrative	
Care of Acute and Chronic Conditions			
PQI 01: Diabetes Short-Term Complications Admission Rate (admit/100,000 months)	PQI01-AD	Administrative	
PQI 05: Chronic Obstructive Pulmonary Disease (COPD) or Asthma in Older Adults Admission Rate (admit/100,000 months)	PQI05-AD	Administrative	
PQI 08: Heart Failure Admission Rate (admit/100,000 months)	PQI08-AD	Administrative	
PQI 15: Asthma in Younger Adults Admission Rate (admit/100,000 months)	PQI15-AD	Administrative	
Plan All-Cause Readmissions	PCR	Administrative	
Asthma Medication Ratio: Ages 19–64	AMR-AD	Administrative	
Behavioral Health Care			
Initiation and Engagement of Alcohol and Other Drug Abuse or Dependence Treatment	IET-AD	Administrative	
Antidepressant Medication Management	AMM-AD	Administrative	
Follow-Up After Hospitalization for Mental Illness: Age 19-64*	FUH-AD	Administrative	
Diabetes Screening for People With Schizophrenia or Bipolar Disorder Who Are Using Antipsychotic Medications	SSD-AD	Administrative	
Use of Opioids at High Dosage in Persons Without Cancer	OHD-AD	Administrative	
Concurrent Use of Opioids and Benzodiazepines	COB-AD	Administrative	
Use of Pharmacotherapy for Opioid Use Disorder	OUD-AD	Administrative	
Follow-Up After Emergency Department Visit for Alcohol and Other Drug Abuse or Dependence	FUA-AD	Administrative	
Follow-Up After Emergency Department Visit for Mental Illness	FUM-AD	Administrative	
Adherence to Antipsychotic Medications for Individuals with Schizophrenia	SAA	Administrative	

<sup>\*</sup>Different from Adult Core Measure, Age 18 and Older

DHS is working to obtain data from external sources. Once the data is obtained, DHS plans to establish a baseline for the following additional measures, and assess progress from those baseline values as part of ARHOME monitoring and evaluation:

# Measures to be Used for ARHOME Monitoring & Evaluation with ARHOME Baseline Values to be Established

Medicaid Adult Core Measure Name or Other Name	Abbrev.	Proposed Data Source
Primary Care Access and Preventive Care		
Flu Vaccinations for Adults Ages 18 to 64	FVA-AD	Electronic Medical Records (EMR) through State Health Alliance for Records Exchange (SHARE)
Screening for Depression and Follow-Up Plan: Age 18 and Older	CDF-AD	EMR through SHARE
Maternal and Perinatal Health		
PC-01: Elective Delivery	PC01- AD	Pending data source
Prenatal and Postpartum Care: Postpartum Care	PPC-AD	EMR through SHARE or LabCorp data
<b>Child core measure</b> - Prenatal and Postpartum Care: Timeliness of Prenatal Care	PPC-CH	EMR through SHARE or LabCorp data
<b>Child core measure</b> – Live Births Weighing Less than 2,500 Grams	LBW- CH	Birth certificate through Division for Vital Statistics (DVS)
Not a core measure - Very low birth weight		Birth certificate through DVS
Not a core measure - Pre-term birth		Birth certificate through DVS
Care of Acute and Chronic Conditions		
Controlling High Blood Pressure	CBP-AD	EMR through SHARE
Comprehensive Diabetes Care: Hemoglobin A1c (HbA1c) Poor Control (>9.0%)	HPC-AD	LabCorp data
HIV Viral Load Suppression	HVL- AD	EMR through SHARE
Behavioral Health Care		
Medical Assistance with Smoking and Tobacco Use Cessation	MSC- AD	EMR through SHARE or LabCorp data
Diabetes Care for People with Serious Mental Illness: Hemoglobin A1c (HbA1c) Poor Control (>9%)	HPCMI- AD	LabCorp data
Social Determinants of Health (Not Core Measures)		
Income		Statewide Longitudinal Data System (SLDS)
Employment		SLDS
Education (Enrollment and Completion)		SLDS
Receipt of educational, employment, or other social services		SLDS or Administrative data
Criminal Justice Involvement		SLDS or Administrative data
Child Welfare System Involvement		Administrative data
Housing security/affordability (≤30% of income)		Enrollment files, new enrollment screening, or New survey
Food security		Current Population Survey Food Security Supplement, New enrollment screening, or New survey
Safety		New enrollment screening or New survey
Interpersonal violence		New enrollment screening or New survey
Commercial Insurance Receipt Upon Disenrollment		All-Payers Claims Database & New survey

### **Section X – Evaluation**

Evaluation Design – The State should provide research hypotheses and proposed evaluation parameters for testing the outcomes of the Demonstration associated with the proposed goals and objectives listed in section I.B of this application. To assist the State in completing this section, the State may refer to CMS' published guidance on how to develop evaluations that

align with CMS' expectations for rigorous evaluation by clicking the following link: <a href="https://www.medicaid.gov/medicaid/downloads/developing-the-evaluation-design.pdf">https://www.medicaid.gov/medicaid/downloads/developing-the-evaluation-design.pdf</a>.

#### Three Measurable Goals for the ARHOME Demonstration

1. <u>Improve Health Outcomes among Arkansans Especially in Maternal and Infant Health,</u> Rural Health, Behavioral Health, and Chronic Disease.

#### Program elements / Mechanisms of change:

- A <u>Health Improvement Initiative</u> through which the QHPs will demonstrate the added value of insurance compared to medical assistance by educating their members on the benefits of insurance and offering incentives for using insurance coverage appropriately and improving health, resulting in less use of emergency department, fewer avoidable hospitalizations, and fewer hospital re-admissions; DHS will hold QHPs accountable for meeting improvement targets in clinical service use and outcome measures.
- The <u>Premium Assistance Model</u> in which more timely access to medical care compared to medical assistance will enable beneficiaries to return to work and increase their income, in which the risk of insurance coverage is spread among beneficiaries who use different levels of service, and that permits the possibility for individuals, after disenrolling from ARHOME, to keep the same health insurance coverage in the private market as they had through ARHOME.
- Rural Life360 Homes in which hospitals will screen and refer all Arkansans for health-related social needs and assist ARHOME clients with Serious Mental Illness (SMI) or Substance Use Disorder (SUD) with getting medical treatment and obtaining other services and supports to meet their health-related social needs through intensive care coordination to reduce the health disparities between rural and urban health outcomes.
- <u>Maternal Life360 Homes</u> in which hospitals will employ staff or enter into a cooperative agreement with a strategic partner to provide a home visitation program to women with high-risk pregnancies from pregnancy through the first 24 months of life of the child. Home visitation will improve the health of mothers and their infants. Home visitation programs have helped make children safer and families more self-sufficient.
- <u>Success Life360 Homes</u> in which hospitals will connect young adults in target populations with experienced community service organizations that provide intensive support to help them address health-related social needs, including accessing opportunities for employment, education, and training opportunities and live successfully in their communities. For enrollees who complete their Success program and increase their income above 138% FPL, DHS will contribute to their cost for health insurance coverage for a limited period of time.

#### Hypotheses

A. QHP members will have equal or better continuity and access to care including primary care provider (PCP) and specialty physician networks and services compared to Medicaid FFS beneficiaries.

- B. QHP members will increase the use of preventive and other primary care services compared to the baseline and will have equal or greater use compared to Medicaid FFS beneficiaries.
- C. Young QHP members will have equal or better access to required Early and Periodic Screening, Diagnosis, and Treatment (EPSDT) services compared to Medicaid FFS beneficiaries.
- D. QHP members will have equal or better access to non-emergency transportation compared to Medicaid FFS beneficiaries.
- E. QHP members will have equal or greater satisfaction in the care provided compared to Medicaid FFS beneficiaries.
- F. QHP members will decrease the non-emergent use of emergency department services compared to the baseline and will lower use compared to Medicaid FFS beneficiaries.
- G. QHP members will have a lower incidence of the use of potentially preventable emergency department services and a lower incidence of avoidable hospital admissions and re-admissions compared to the baseline and will have equal or lower use compared to Medicaid FFS beneficiaries.
- H. QHP members will receive better quality of care compared to the baseline and will receive equal or better quality of care compared to Medicaid FFS beneficiaries.
- I. Compared to similar ARHOME beneficiaries in rural areas without a Rural Life360 Home, ARHOME beneficiaries with SMI or SUD who receive services from a Rural Life360 Home will:
  - 1. Have greater use of preventive and other primary care services.
  - 2. Have greater satisfaction in the care provided.
  - 3. Have lower non-emergent use of emergency department services.
  - 4. Have lower use of potentially preventable emergency department services and lower incidence of preventable hospital admissions and re-admissions.
  - 5. Receive better quality of care.
- J. Compared to similar ARHOME beneficiaries in areas without a Maternal Life360 Home, ARHOME beneficiaries with high-risk pregnancies who receive services from a Maternal Life360 Home will:
  - 1. Have greater use of preventive and other primary care services.
  - 2. Have greater satisfaction in the care provided.
  - 3. Have lower non-emergent use of emergency department services.
  - 4. Have lower use of potentially preventable emergency department services and lower preventable hospital admissions and re-admissions.
  - 5. Receive better quality of care.
  - 6. Have improved birth outcomes for their infants.
- K. Compared to similar ARHOME beneficiaries in areas without a Success Life360 Home, young ARHOME beneficiaries most at risk of long-term poverty who receive services from a Success Life360 Home will:
  - 1. Have greater use of preventive and other primary care services.
  - 2. Have greater satisfaction in the care provided.
  - 3. Have lower non-emergent use of emergency department services.

- 4. Have lower use of potentially preventable emergency department services and lower preventable hospital admissions and re-admissions.
- 5. Receive better quality of care

# 2. <u>Provide Incentives and Supports to Assist Individuals, Especially Young Adults in Target Populations, to Move Out of Poverty.</u>

### Program elements / Mechanisms of change:

- Premium Assistance Model
- An <u>Economic Independence Initiative</u> in which QHPs will offer incentives to their members to participate in employment, education, and training opportunities.
- Rural, Maternal, and Success Life 360 Homes

#### Hypotheses

- A. Among QHP members with income at or below 20% FPL, the percent that increase income to above 20% FPL will increase over time.
- B. Among QHP members with income at or below 100% FPL, the percent that increase income to above 100% FPL will increase over time.
- C. Among QHP members who disenroll from ARHOME, the percent that disenroll due to increased income will increase over time.
- D. Arkansas residents in rural areas with a Rural Life360 HOME will access local community resources to reduce unmet health-related social needs compared to residents in rural areas without a Rural Life360 Home.
- E. ARHOME beneficiaries with SMI or SUD who receive services from a Rural Life360 Home will have fewer health-related social needs and improved social determinants of health (SDOH) compared to similar ARHOME beneficiaries in rural areas without a Rural Life360 Home.
- F. ARHOME beneficiaries with high-risk pregnancies who receive services from a Maternal Life360 Home will have fewer health-related social needs and improved SDOH for the mother and infant compared to similar ARHOME beneficiaries in areas without a Maternal Life360 Home.
- G. Young ARHOME beneficiaries most at risk of long-term poverty who receive services from a Success Life360 Home will be more successful in living in their community compared to similar ARHOME beneficiaries in areas without a Success Life360 Home.

# 3. Slow the Rate of Growth in Spending for the Demonstration Population.

#### Program elements / Mechanisms of change:

- Premium Assistance Model
- Health Improvement Initiative
- QHP members with income above 100% of the federal poverty level (FPL) will contribute to the cost of their coverage through monthly premiums and reduce the amount of premium subsidies paid through the State.

- QHP members at all income levels will contribute to the cost of their care through point-of-service copayments up to 5% of household income.
- Rural and Maternal Life360 Homes

### Hypotheses

- A. The rate of growth in per member per month (PMPM) QHP costs will be no higher than the rate of growth in PMPM costs in Arkansas Medicaid FFS.
- B. PMPM premiums will increase at a lower rate compared to PMPM costs in comparable states that expanded Medicaid and provide coverage through means other than premium assistance.
- C. QHP members will demonstrate they value QHP coverage as least as much as similar individuals in other states through active engagement in the insurance process.
  - 1. The percent of Arkansas residents age 19-64 with income from 100-120% and 121-138% will have higher take-up and retention rates than individuals at the same income levels in states that did not expand Medicaid and are eligible to receive federal tax credit subsidies to purchase coverage through the individual insurance Marketplace.
  - 2. QHP members will have fewer gaps in coverage, while still eligible for Medicaid and after earnings exceed Medicaid eligibility limits, than individuals with comparable income in states that did not expand Medicaid.
- D. ARHOME beneficiaries with a serious mental illness (SMI) or substance use disorder (SUD) who live in rural areas with a Rural Life360 Home will have lower total health care costs compared to similar ARHOME beneficiaries in rural areas without a Rural Life360 Home.
- E. ARHOME beneficiaries with high-risk pregnancies who receive services from a Maternal Life360 Home will have lower total health care cost for the mother and infant through the first two years of life compared to similar ARHOME beneficiaries in areas without a Maternal Life360 Home.

Objective/Goal	Hypothesis	Evaluation Parameters/Methodology
1. Improve Health Outcomes through:		
Health Improvement Initiative		
Premium Assistance Model		
Rural, Maternal, and Success Life360 Homes		
Improve Health	A. QHP members will have equal or better	• <u>Measures</u> :
Outcomes among	continuity and access to care including	<ul> <li>Continuity of primary care provider</li> </ul>
Arkansans Especially	primary care provider (PCP) and specialty	(PCP) care
in	physician networks and services compared	<ul> <li>Continuity of specialist care</li> </ul>
Maternal and	to Medicaid FFS beneficiaries.	<u>Data source</u> : Administrative
Infant Health		• <u>Comparison</u> : FFS comparison groups
• Rural Health,		(parent/caretaker and former foster care)
• Behavioral Health,		• <u>Method</u> : Difference in group
and		means/percentages
• Chronic Disease.		2.5
**	A.	• Measures:
		o PCP network adequacy
		o PCP network accessibility
		Specialist network adequacy
		Specialist network accessibility
		• Essential community providers
		(ECP) network adequacy
		• Essential community providers
		(ECP) network accessibility
		• <u>Data source</u> : Provider networks
		• <u>Comparison</u> : FFS comparison groups
		Method: Geospatial analysis

	T	
"	A.	• Measures:  • Ease of getting necessary care:
		<ul> <li>Got care for illness/injury as</li> </ul>
		soon as needed
		<ul> <li>Got non-urgent appointment as soon as needed</li> </ul>
		<ul><li>How often it was easy to get</li></ul>
		necessary care, tests, or
		treatment
		<ul><li>Have a personal doctor</li></ul>
		Got appointment with specialists
		as soon as needed
		<ul> <li>Needed interpreter to help speak</li> </ul>
		with doctors or other health
		providers
		<ul> <li>How often got an interpreter</li> </ul>
		when needed one
		<ul> <li>Days wait time between making</li> </ul>
		appointment and seeing provider
		■ How often had to wait for
		appointment because of
		provider's lack of
		hours/availability  Easy to get a referral to a
		specialist
		<ul> <li>Access to care and immunizations:</li> </ul>
		<ul> <li>Have health care coverage</li> </ul>
		<ul> <li>Have a personal doctor</li> </ul>
		■ Last routine checkup
		• Avoided care due to cost
		• Flu vaccine
		Data source: Consumer Assessment of  Health and Providers and Systems
•		Healthcare Providers and Systems (CAHPS) Health Plan Survey
		Comparison: FFS comparison groups
		Method: Comparison of answer
		frequencies
"	A,	• Measures:
		<ul> <li>Access to care and immunizations:</li> </ul>
		<ul> <li>Have health care coverage</li> </ul>
		<ul> <li>Have a personal doctor</li> </ul>
		Last routine checkup
		<ul><li>Avoided care due to cost</li><li>Flu vaccine</li></ul>
		Data source: Behavioral Risk Factor
· ·		Surveillance Survey (BRFSS)
		• Comparison: Adults 19-64 w/income
		<138% FPL in comparison states
		Method: Difference-in-differences
		(BRFSS)

"	D. OHD mans!11!	- Maagumagu
	B. QHP members will increase the use of	• Measures:
	preventive and other primary care services	o Chlamydia Screening in Women
	compared to the baseline and will have	Ages 21–24 (CHL-AD)
	equal or greater use compared to Medicaid	o Breast Cancer Screening (BCS-AD)
	FFS beneficiaries.	o Cervical Cancer Screening (CCS-
		AD)
		o Contraceptive Care – Postpartum
		Women Ages 21–44 (CCP-AD)  o Contraceptive Care – All Women
		Ages 21–44 (CCW-AD)
		<ul> <li>Statin Therapy for Patients with</li> </ul>
		Diabetes (SPD)
		o Comprehensive Diabetes Care:
		Hemoglobin A1c Testing (HA1C-
		AD)
		o Adults' Access to
		Preventive/Ambulatory Services
		(AAP)  Asthma Medication Patio: Ages 10
		o Asthma Medication Ratio: Ages 19–64 (AMR-AD)
		• <u>Data source</u> : Administrative
		• Comparison: FFS comparison groups
		Method: Difference-in-differences
66	C. Young QHP members will have equal or	• Measures:
	better access to required Early and Periodic	o Adolescent Well-Care Visits (AWC)
	Screening, Diagnosis, and Treatment	o EPSDT Screening – Preventive
	(EPSDT) services compared to Medicaid	Dental Visits
	FFS beneficiaries.	o EPSDT Screening – Preventive
		Vision
	Y /	• <u>Data source</u> : Administrative
		• Comparison: Clients in treatment group
		1-2 years prior to ARHOME enrollment
"	D OUD more learners: 11 1 1 11	Method: Pre-post comparison     Measures:
	D. QHP members will have equal or better	• Measures:
	access to non-emergency transportation compared to Medicaid FFS beneficiaries.	<ul> <li>Any Utilization of Non-Emergency Transportation Services</li> </ul>
	compared to intedicald FFS beneficiaries.	o Utilization Counts of Non-
		Emergency Transportation Services
		<ul> <li>Data source: Administrative</li> </ul>
,		Comparison: FFS comparison group
		Method: Logistic regression
"	E. QHP members will have equal or greater	• Measures:
	satisfaction in the care provided compared	• Average Rating of Health Plan
	to Medicaid FFS beneficiaries.	Average Rating of Health Care
		<ul> <li>Average Rating of Primary Care</li> </ul>
		Provider (PCP)
		<ul> <li>Average Rating of Specialist</li> </ul>
		• <u>Data source</u> : CAHPS Health Plan
		Survey
		• Comparison: FFS comparison group
		• Method: Comparison of answer
		frequency categories

•	F. QHP members will decrease the non- emergent use of emergency department services compared to the baseline and will lower use compared to Medicaid FFS beneficiaries.	Measures:     Non-Emergent Emergency     Department (ED) Visits     Emergent Emergency Department     (ED) Visits      Data source: Administrative     Comparison: FFS comparison group     Method: Difference in group means, rates, or ratios
66	G. QHP members will have a lower incidence of the use of potentially preventable emergency department services and a lower incidence of avoidable hospital admissions and re-admissions compared to the baseline and will have equal or lower use compared to Medicaid FFS beneficiaries.	Measures:     Preventable Emergency Department     (ED) Visits     Plan All-Cause Readmissions (PCR-AD)     Diabetes Short-Term Complications Admission Rate (PQI01-AD)     Chronic Obstructive Pulmonary Disease (COPD) or Asthma in Older Adults Admission Rate (PQI05-AD)     Health Failure Admission Rate (PQI08-AD)     Asthma in Younger Adults Admission Rate (PQI15-AD)     Asthma in Younger Adults Admission Rate (PQI15-AD)     Data source: Administrative     Comparison: FFS comparison group     Method: Difference in group means, rates, or ratios

66	H. QHP members will receive better quality of	• Measures:
	care compared to the baseline and will	• Initiation and Engagement of
	receive equal or better quality of care	Alcohol and Other Drug Abuse or
	compared to Medicaid FFS beneficiaries.	Dependence Treatment (IET-AD)
		<ul> <li>Antidepressant Medication</li> </ul>
		Management (AMM-AD)
		<ul> <li>Follow-Up After Hospitalization for</li> </ul>
		Mental Illness (FUH-AD)
		<ul> <li>Diabetes Screening for People With</li> </ul>
		Schizophrenia or Bipolar Disorder
		Who Are Using Antipsychotic
		Medications (SSD-AD)
		<ul> <li>Use of Opioids at High Dosage in</li> </ul>
		Persons Without Cancer (OHD-AD)
		Concurrent Use of Opioids and
		Benzodiazepines (COB-AD)
		Use of Pharmacotherapy for Opioid
		Use Disorder (OUD-AD)
		o Follow-Up After Emergency
		Department Visit for Alcohol and
		Other Drug Abuse or Dependence
		(FUA-AD)
		<ul> <li>Follow-Up After Emergency</li> </ul>
		Department Visit for Mental Illness
		(FUM-AD)
		<ul> <li>Adherence to Antipsychotic</li> </ul>
		Medications for Individuals with
		Schizophrenia (SAA-AD)
		Persistence of Beta-blocker
		Treatment After a Heart Attack
		(PBH)
		<ul> <li>Annual Monitoring for Patients on</li> </ul>
		Persistent Medications (MPM-AD)
, and the second		Annual HIV/AIDS Viral Load Test
		o C-Section Rate
		• <u>Data source</u> : Administrative
		Comparison: FFS comparison group
		• <u>Method</u> : Difference in group means,
		rates, or ratios

66	I C 1, ' 'I ADHOME	1.4
	I. Compared to similar ARHOME	• Measures:
	beneficiaries in rural areas without a Rural	o Hypotheses B, E-H
	Life360 Home, ARHOME beneficiaries	• <u>Data sources</u> :
	with SMI or SUD who receive services	<ul> <li>Administrative</li> </ul>
	from a Rural Life360 Home will:	<ul> <li>CAHPS Health Plan Survey</li> </ul>
	1. Have greater use of preventive and	• Comparison: Similar beneficiaries in
	other primary care services.	counties w/o Rural Life360 Home
	2. Have greater satisfaction in the care	• Method: Difference in difference
	provided.	
	3. Have lower non-emergent use of	
	emergency department services.	
	4. Have lower use of potentially	· ·
	preventable emergency department	
	services and lower incidence of	
	preventable hospital admissions and	
	re-admissions.	
	5. Receive better quality of care.	
"	J. Compared to similar ARHOME	Measures:
	beneficiaries in areas without a Maternal	○ Hypotheses B, E-H
	Life360 Home, ARHOME beneficiaries	Low birth weight
	with high-risk pregnancies who receive	Very low birth weight
	services from a Maternal Life360 Home	o Pre-term birth
	will:	• Data sources:
	1. Have greater use of preventive and	• Administrative
	other primary care services.	o CAHPS Health Plan Survey
		Birth Certificates
	2. Have greater satisfaction in the care	• Comparison: Similar beneficiaries in
	provided.	counties w/o Maternal Life360 Home
	3. Have lower non-emergent use of	Method: Difference in difference
	emergency department services.	<u>Method</u> . Difference in difference
	4. Have lower use of potentially	
	preventable emergency department	
· ·	services and lower preventable	
	hospital admissions and re-admissions.	
	5. Receive better quality of care	
	6. Have improved birth outcomes for	
	their infants.	
"		- Magazinesi
	K. Compared to similar ARHOME	• Measures:
	beneficiaries in areas without a Success	o Hypotheses B, E-H
	Life360 Home, ARHOME beneficiaries	• <u>Data sources</u> :
	most at risk for long-term poverty who	o Administrative
	receive services from a Success Life360	o CAHPS Health Plan Survey
	Home will:	• Comparison: Similar beneficiaries in
	1. Have greater use of preventive and	counties w/o Success Life360 Home
4	other primary care services.	• <u>Method</u> : Difference in difference
· ·	2. Have greater satisfaction in the care	
	provided.	
	3. Have lower non-emergent use of	
	emergency department services.	
	4. Have lower use of potentially	
	preventable emergency department	
	services and lower preventable	
	hospital admissions and re-admissions.	
	_	
	5. Receive better quality of care	

2. Provide Incentives and Supports to Decrease Poverty through:			
	Premium Assistance Model		
Economic Independence Initiative			
	nd Success Life360 Homes		
Provide Incentives and Supports to Assist Individuals, Especially Young Adults in	A. Among QHP members with income at or below 20% FPL, the percent that increase income to above 20% FPL will increase over time.	Measures:     Percent of members at or under 20%     FPL at initial measurement that are above 20% FPL at follow up	
Target Populations, to Move Out of Poverty	over time.	measurement, among those still enrolled at the follow-up measurement  • <u>Data source</u> : Administrative • <u>Comparison</u> : None • <u>Method</u> : Pre-post comparison	
ζζ	B. Among QHP members with income at or below 100% FPL, the percent that increase income to above 100% FPL will increase over time.	Measures:     Percent of members at or under     100% FPL at initial measurement     that are above 100% FPL at follow     up measurement, among those still     enrolled at the follow-up     measurement      Data source: Administrative     Comparison: None     Method: Pre-post comparison	
"	C. Among QHP members who disenroll from ARHOME, the percent that disenroll due to increased income will increase over time.	<ul> <li>Measures:         <ul> <li>Percent of members that disenroll due to high income</li> </ul> </li> <li>Data sources:         <ul> <li>Administrative</li> <li>New Survey</li> </ul> </li> <li>Comparison: None</li> <li>Method: Pre-post comparison</li> </ul>	
"	D. Arkansas residents in rural areas with a Rural Life360 HOME will access local community resources to reduce unmet health-related social needs compared to residents in rural areas without a Rural Life360 Home.	Measures:	

66	E. ARHOME beneficiaries with SMI or SUD	Measures:
	who receive services from a Rural Life360	∘ Income
	Home will have fewer health-related social	<ul> <li>Employment</li> </ul>
	needs and improved SDOH compared to	Educational attainment
	similar ARHOME beneficiaries in rural	<ul> <li>Housing security/affordability (≤30%)</li> </ul>
	areas without a Rural Life360 Home.	of income)
	areas without a rear Elies to Frome.	o Food security
		o Safety
		<ul> <li>Criminal justice system involvement</li> </ul>
		• Receipt of educational, employment,
		or other social services
		Data sources:
		<ul><li>Administrative</li></ul>
		Statewide Longitudinal Data System
		(SLDS)
		New Survey
		• Comparison: Similar beneficiaries in
		counties w/o a Rural Life360 Home
		Method: Difference in difference
"	F. ARHOME beneficiaries with high-risk	Measures:
	pregnancies who receive services from a	o Income
	Maternal Life360 Home will have fewer	• Employment
	health-related social needs and improved	Educational attainment
	SDOH for the mother and infant compared	<ul> <li>Housing security/affordability (≤30%)</li> </ul>
	to similar ARHOME beneficiaries in areas	of income)
	without a Maternal Life360 Home.	o Food security
	without a Maternal Eliesoo Home.	o Safety
		<ul> <li>Child welfare system involvement</li> </ul>
		Interpersonal violence
		<ul><li>Receipt of educational, employment,</li></ul>
		or other social services
		• <u>Data source</u> : Administrative, Statewide
		Longitudinal Data System, & New
		Survey
		• Comparison: Similar beneficiaries in
		counties w/o a Maternal Life360 Home
		Method: Difference in difference
		• <u>Method</u> : Difference in difference

66	G. Young ARHOME beneficiaries most at risk of long-term poverty who receive services from a Success Life360 Home will be more successful in living in their community compared to similar ARHOME beneficiaries in areas without a Success Life360 Home.	Measures:
		<ul> <li>Administrative</li> <li>Statewide Longitudinal Data System</li> <li>New Survey</li> <li>Comparison: Similar beneficiaries in counties w/o a Success Life360 Home</li> <li>Method: Difference in difference</li> </ul>
3. Slow the Growth in S	Spending through:	- Monod. Directice in directice
Premium Assistar		
Health Improvem		
<ul> <li>Monthly premiun</li> </ul>	ns	
Point-of-service control	copayments	
<ul> <li>Rural and Matern</li> </ul>		
Slow the Rate of	A. The rate of growth in per member per month	Measure: Meets budget neutrality
Growth in Spending	(PMPM) QHP costs will be no higher than	• <u>Data source</u> : Administrative financial
for the Demonstration	the rate of growth in PMPM costs in	data
Population	Arkansas Medicaid FFS.	Comparison: Medicaid FFS
1		• Method:
"	B. PMPM premiums will increase at a lower	Measures:
	rate compared to PMPM costs in	Arkansas program characteristics
Ť	comparable states that expanded Medicaid	Arkansas regional average program
	and provide coverage through means other	characteristics
	than premium assistance.	<ul> <li>Contiguous states' program</li> </ul>
		characteristics
		<ul> <li>PMPM growth rate</li> </ul>
		• <u>Data source</u> : Arkansas Insurance
		Department
		• Comparison: Non-expansion states
		Method: Descriptive
"	C. QHP members will demonstrate they value	Measure: Monthly new enrollment
	QHP coverage as least as much as similar	Data source: Administrative
	individuals in other states through active	• <u>Comparison</u> : Non-expansion states
	engagement in the insurance process:	Method:
	1. The percent of Arkansas residents age	
	19-64 with income from 100-120% and	
	121-138% will have higher take-up and	
	retention rates than individuals at the	
	same income levels in states that did not	
	expand Medicaid and are eligible to	
	receive federal tax credit subsidies to	
	purchase coverage through the	
	individual insurance Marketplace.	

	T and	
"	C1.	• <u>Measures</u> :
		<ul> <li>Percent of QHP members who pay</li> </ul>
		their premium (1) at least one month,
		(2) at least 6 months, and (3) all 12
		months
		• <u>Data source</u> : Administrative
		• Comparison: Non-expansion states
		• Method:
"	C. QHP members will demonstrate they value	Measures:
	QHP coverage as least as much as similar	<ul> <li>Average length of gaps in coverage</li> </ul>
	individuals in other states through active	<ul> <li>Percent of clients with less than two</li> </ul>
	engagement in the insurance process:	gaps in coverage
	2. QHP members will have fewer gaps in	• Data sources:
	coverage, while still eligible for	Administrative
	Medicaid and after earnings exceed	Data from other states
	Medicaid eligibility limits, than	• Comparison: Non-expansion states
		• <u>Comparison</u> : Non-expansion states • <u>Method</u> :
	individuals with comparable income in	• ivieniou.
<b>66</b>	states that did not expand Medicaid.	Management
	C2.	• Measures:
		o Percent of members that disenroll
		due to high income
		<ul> <li>Percent of disenrolled members that</li> </ul>
		take up private health insurance
		<ul> <li>Percent of disenrolled members that</li> </ul>
		take up private health insurance that
		maintain the same health insurance
		plan they had under ARHOME.
		• Data source:
		<ul> <li>Administrative</li> </ul>
		<ul> <li>All Payers Claims Database</li> </ul>
		New Survey
		<ul> <li>Data from other states</li> </ul>
		• Comparison: Non-expansion states
		• Method:
"	D. ARHOME beneficiaries with a serious	• Measure: Cost of claims/encounters per
	mental illness (SMI) or substance use	individual per year
	disorder (SUD) who live in rural areas with	• <u>Data source</u> : Administrative
	a Rural Life360 Home will have lower total	• Comparison: Similar beneficiaries in
	health care costs compared to similar	counties w/o Rural Life360 Home
	ARHOME beneficiaries in rural areas	Method: Difference in difference
	without a Rural Life360 Home.	
"	E. ARHOME beneficiaries with high-risk	• Measure: Cost of claims/encounters per
	pregnancies who receive services from a	individual per year
	Maternal Life360 Home will have lower	• <u>Data source</u> : Administrative
	total health care cost for the mother and	Comparison: Similar beneficiaries in
	infant through the first two years of life	counties w/o Maternal Life360 Home
	compared to similar ARHOME	Method: Difference in difference
	beneficiaries in areas without a Maternal	- Menion. Difference in difference
	Life360 Home.	

## Section XI - Adequacy of Infrastructure

A. Information Technology (IT) Infrastructure – States will be expected to ensure the availability of adequate resources for implementation and monitoring of this demonstration including education, outreach, and enrollment; maintaining eligibility systems applicable to the demonstration; compliance with any applicable cost sharing requirements; and reporting on financial and other demonstration components. The State should describe how it has developed, or plans to develop, the information technology (IT) systems capability needed to support this demonstration and meet the reporting requirements.

DHS has evaluated the State's current existing information technology (IT) system and has determined there are a variety of necessary enhancements which will be required for the implementation and monitoring of this demonstration. The State has submitted an Implementation Advanced Planning Document (IAPD) to CMS separately that has identified enhancements to the State's IT infrastructure.

The State's current IT system has successfully monitored the existing 1115 demonstration since 2014. While there are some high-level changes identified in the attached document of which the State expects to include within the IAPD, the overall implementation of the 1115 application will largely focus on enhancing existing systems that are already functioning.

The State's current IT system will continue to monitor and track the data necessary to meet the reporting requirements of this Demonstration. Any adjustments necessary to reporting requirements of this Demonstration will be made in accordance with the STCs of this Demonstration.

B. Transition Planning – States will be expected to have a plan for transition and orderly close-out if the Demonstration, in whole or in part, is being suspended or terminated prior to the date of expiration, or not being extended beyond the date of expiration. The State should describe how it has developed, or plans to develop, a transition plan that aligns with each of the listed minimum requirements:

Transition Plan Requirement	State Process
Description of how the State will comply with all notice requirements found in 42 CFR 431.206, 431.210 and 431.213.	The State will comply will all applicable CFR requirements regarding notice in the case that this Demonstration is being terminated or closed prior to the date of expiration.
Description of how the State will notify affected beneficiaries, including leveraging community outreach activities or community resources that are available. Including providing notice that enrollment of new individuals into the demonstration will be suspended during the last six months of the demonstration.	In the case that this Demonstration is being terminated or closed prior to the date of expiration, the State will send notices via mail to all affected beneficiaries. The State will also leverage a variety of existing community resources, including Department of Human Services Division of County Operations local offices. In the case of this Demonstration being terminated or closed prior to the date of expiration, a transition team with officials the

Description of the proposed content of beneficiary notices or sample notices that will be sent to affected beneficiaries.	Department of Human Services (and any other necessary identified State agencies) will be created to ensure an orderly close-out.  Notices sent to affected beneficiaries in the case of this Demonstration being terminated or closed prior to the date of expiration would include all CFR required information. (42 CFR 431.206, 431.210, 431.213)
Description of how the State will assure all appeal and hearing rights are afforded to demonstration participants as outlined in 42 CFR 431.220 and 431.221; including maintaining benefits as required by 42 CFR 431.230 if a demonstration participant requests a hearing before the date of action.	In accordance with existing CFR and Arkansas State Law, the State will assure all appeal and hearing rights are afforded to demonstration participants (as outlined in 42 CFR 431.220 and 431.221; including maintaining benefits as required by 42 CFR 431.230) if a demonstration participant requests a hearing before the date of action.
Description of the State's process for conducting renewals for all affected beneficiaries in order to determine if they qualify for Medicaid eligibility under a different eligibility category (42 CFR 435.916).	In the case that this Demonstration is being terminated or closed prior to the date of expiration, the State will determine the most appropriate way in which to conduct Medicaid eligibility renewals for all affected beneficiaries to determine if they qualify for Medicaid eligibility under a different eligibility category. This information and timelines would be provided to affected beneficiaries as well as CMS if this situation occurred.
If suspension or early termination is being initiated by the State, description of how the State will notify CMS in writing of the effective date and reason(s) for any suspension or early termination initiated by the State at least 120 days before the effective date of the demonstration's suspension or termination.	If the State initiates suspension or early termination of the Demonstration, the State would formally submit a notification to the acting CMS Administrator at least 120 days before the effective date of the demonstration's suspension or termination.
Description of how the State will track and ensure that demonstration expenditures claimed for FFP are limited to normal closeout costs associated with suspension or terminating the demonstration such as administrative costs of disenrolling participants.	All demonstration expenditure costs claimed for FFP would be limited to normal closeout costs associated with suspension or termination of the Demonstration.
If the State is requesting exemption from public notice procedures pursuant to 42 CFR 431.416(g), description of the qualifying circumstances for which the State is requesting CMS to expedite or waive federal and/or state public notice requirements.	N/A

## Section XII – Programmatic Changes

Program Options Not Subject to Prior CMS Approval: States may maximize its ability to make administrative and programmatic changes after the Demonstration is approved, without need for additional CMS approval, by describing below a range of policy options or approaches to the design or operation of the demonstration that it may consider implementing over the course of the demonstration approval period. CMS will incorporate in the Special Terms and Conditions (STCs) the range of changes to the policy, design or operation of the Demonstration that is being authorized as part of the demonstration approval. States would be expected to provide notice to CMS, an opportunity for public notice and comment, and tribal consultation (if applicable) at least 60 days in advance of implementing a planned change. If the State intends to revise its planned programmatic change, within approved STC parameters, in response to public comments received, states are expected to provide CMS with written notification at least 30 days prior to implementation of such revised change(s).

As indicated in Section II, the processes and procedures for identifying inactive individuals will be defined by state rulemaking. The processes and procedures will take effect on or after January 1, 2023.

As indicated in Section III, the qualifications and criteria of the Life360 HOMEs will be further developed through state procedures and will not require an amendment(s) to go into effect.

As indicated in Section IV, amounts for premiums and copayments will be updated as necessary to reflect changes in federal amounts. The State shall update the new amounts on the State website for ARHOME. The State shall not be required to seek an amendment for approval to make the changes.

The State is not requesting changes in policies or operations that would require a waiver of authority not covered by the proposed application. Normal administrative actions to make the policies covered by the proposed application operational such as reporting, data collection, monitoring are typically outlined in Special Terms and Conditions (STCs).

Please note that any programmatic options not approved in the demonstration STCs will require a demonstration amendment, subject to the federal transparency requirements set forth in 42 CFR part 431 subpart G, and (if applicable) tribal consultation requirements as outlined in the State's approved Medicaid State Plan or CMS' July 17, 2001 State Medicaid Director Letter (#01-024).

## Section XIII - Documentation of State Public Notice and Transparency Efforts

States are expected to comply with the federal transparency requirements set forth at 42 CFR part 431 subpart G prior to submission of this demonstration application to CMS. Consistent with 42 CFR 431.408(b) and the CMS Tribal Consultation Policy, states developing Demonstration applications will be expected to hold meaningful consultation on a government-to-government basis with federally recognized tribes located in their state, in order to develop the details of how a Demonstration would be implemented and apply to tribal beneficiaries. In particular, under 42 CFR 431.408(b), states with federally recognized Indian tribes, Indian health programs, and/or urban Indian health organizations must consult with tribes and solicit advice from Indian health programs and urban Indian health organizations in the state, prior to submitting a demonstration

application to CMS, if the Demonstration would have a direct effect on Indians, tribes, Indian health programs, or urban Indian health organizations.

The State should describe how it complied with these requirements prior to submission to CMS. The description should include the following: 1) a description of all mechanisms used by the State to publish its public notice and the structured formats used to solicit input from interested parties; 2) documentation of the State's full public notice, abbreviated public notice, and tribal consultation notice (if applicable); 3) the active link(s) to the State's website where the public notice documents and public input procedures were made available to the public; and 4) a report of the issues raised during the State public comment period that includes the number of comments received, types of commenters (individual, professional organizations, etc.), common themes or trends of comments received, and the correlation to how these comments were addressed via changes to the State's proposed application or implementation of the demonstration.

# To be Completed After State Public Comment Period

#### Section XIV – State Contact Information

The State should identify the State representative(s) that CMS can contact with any questions regarding this application submission.

Name and Title: Dawn Stehle, Deputy Director, Health and Medicaid, Arkansas Department of Human

Services

Telephone Number: (501) 682-6311

Email Address: <u>Dawn.Stehle@dhs.arkansas.gov</u>